



35 years

J&K Regional Branch

**Indian Institute
of Public Administration
Souvenir**



**J&K Regional Branch
Indian Institute of Public Administration**

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**GROUP PHOTOGRAPH OF MEMBERS OF EXECUTIVE COMMITTEE
WITH SH. N.N VOHRA, HON'BLE GOVERNOR JAMMU AND KASHMIR STATE
(April 9, 2011)**



**GROUP PHOTOGRAPH OF MEMBERS OF EXECUTIVE COMMITTEE
WITH SH. OMAR ABDULLAH, HON'BLE CHIEF MINISTER, JAMMU AND KASHMIR
STATE
(March 16, 2012)**



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GOVERNOR
JAMMU & KASHMIR



RAJ BHAVAN
JAMMU-180001

I am happy to learn that the Indian Institute of Public Administration (IIPA), J&K Regional Branch, is shortly bringing out a publication which shall reflect its activities during the past 35 years, since its establishment.

To further the objectives of the Indian Institute of Public Administration, New Delhi, the IIPA, J&K Regional Branch, has been organizing varied activities - training programmes, workshops, discussions, seminars, lectures and debates on varied relevant topics - which are aimed at building capacities for promoting good governance.

I congratulate Dr. Ashok Bhan, Chairman, and all the distinguished members of the IIPA J&K Regional Branch for regularly organizing meaningful programmes on relevant issues for furthering the cause of good governance.

(N. N. Vohra)

24th April, 2013
Jammu.



CHIEF MINISTER
Jammu & Kashmir



MESSAGE

It is rightly said that the structure of the administrative services in India has spawned over the years and indeed is the steel frame of modern, post independent India. The bureaucracy welds together and helps in maintaining and promoting the administrative unity of the country. The various institutes of public administration create and craft minds and develop capacity for governance and administration of the country. The Jammu and Kashmir Regional Branch of Indian Institute of Public Administration is one of them.

It will complete 35 years of existence later this year. The institute has done a stellar job in every sense of the term especially in terms of capacity building for good governance. I wish the Institute all the best and good wishes on the 35th year of its existence and hope that it carries its mission with the same vigour, enthusiasm and efficiency in the future as well.


(Omar Abdullah)

T.N. Chaturvedi
Former Governor of Karnataka
Former Member of Parliament (R.S.)
Former Comptroller & Auditor General of India



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I am glad to know that the Jammu and Kashmir Regional Branch of the Indian Institute of Public Administration will soon complete 35 years of its purposeful existence. It is one of our most active branches. Over the years, despite all constraints and difficulties, it has organised training programmes, workshops, seminars, lectures and debates on different aspects of governance and related problems of contemporary society. It has successfully done so both at Srinagar and Jammu. I recall about fifteen years or more ago I attended a lively symposium organised at Jammu on Ethics in Public Life. It was quite an innovative, imaginative and foreseeing pioneering effort at that point of time. The Jammu and Kashmir Regional Branch is fairly representative of different segments of civil society, administration, academic, legal fraternity, politics, business and entrepreneurial world. It is good to know that the Jammu and Kashmir Regional Branch proposes to prepare and publish a history outlining its activities, evolution and growth. The Secretary of the Branch and its office deserve our congratulations and good wishes for their new venture. It will be not only a storehouse of information, but also a source of inspiration. I wish the branch all the best in years ahead.

T. N. Chaturvedi
(T.N. Chaturvedi)
13-5-2013



डॉ. सुधीर एस. बलोरिया
कुलपति

Dr. Sudhir S. Bloeria
Vice Chancellor



केन्द्रीय विश्वविद्यालय, जम्मू
Central University of Jammu
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MESSAGE

It is a matter of considerable happiness that the J&K Regional Branch of Indian Institute of Public Administration is completing 35 years of its existence during 2013. Like all fledgling institutions, IIPA also made a modest start in the year, 1978. The un-alloyed credit for sowing the seeds of this vibrant organization belongs to late Shri Veerana Aivalli, IPS - then an officer of the rank of Dy. Inspector General of Police, who during that period worked tirelessly and with utter devotion to the cause of establishing this J&K Regional Branch. For more than a decade Shri Aivalli was in fact the wholesome manifestation and the public face of this institution.

It was because his unstinted devotion to the IIPA and his firm conviction that this organization has a lot of potential for the benefit of J&K State, that a good number of us got motivated to join it. These new members were inspired to continue a single minded drive to make the IIPA as one of the leading think-tanks and an institution of considerable excellence in the State. It would not be far from truth to mention that most of the old members, including myself, joined the IIPA on personal persuasion of Shri Aivalli.

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During the last 35 years this body has seen many ups and downs; including not having a roof over its head for almost three decades. This was the period when the IIPA practically shuttled from one location to another, heavily leaning on the courtesy and generosity of the other organizations which had some accommodation to spare. This Regional Branch finally managed to construct its own premises and moved to the present location in Jammu during February 2008, the very first time since its inception. This family has now grown from a small group of pioneers to a strong body of 347 members from diverse disciplines spanning across government officials, academicians, entrepreneurs etc., constantly striving to improve the systems of governance at various levels and in diverse fields.

I am sanguine in the coming years this J&K Regional Branch of IIPA would further enhance its activities and sharply focus on capacity building within and outside government organizations.

(Dr. Sudhir S. Bloeria)



PROFESSOR MOHAN PAUL SINGH ISHAR
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MESSAGE

I am pleased to learn that the Indian Institute of Public Administration, J&K Regional Branch is bringing out its Biography on 35 years of its existence.

I hope that the Regional Branch of the Institute shall organize Conferences/Seminars/Workshops and other awareness programmes related to Public administration, which will be beneficial for the general public at large.

I am also hopeful that the Branch will co-operate with approved institutions and bodies for the purpose of helping the cause of public administration.

On this auspicious occasion I send my warm and sincere greetings to the Regional Branch of the Institute.


(Dr.M.P.S.Ishar)

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MESSAGE

35 years is more than a generation. It is time to recount the journey from the seeds sown of the J&K Regional Branch of the Indian Institute of Public Administration by the visionary architect ShriVeerannaAivalli to its present form where it is widely recognized as an active instrument for building capacity for good governance and management skills. It is an occasion to recall all that has been achieved since the inception of the Regional Branch and assess our strengths and weaknesses. Above all it is time to acknowledge contributions of our founding fathers, members of IIPA, the State Government, academia and the civil society.

It is, therefore, very thoughtful of the Executive Committee of the Regional Branch to have decided to bring out a Souvenir titled "35 Years of IIPA J&K Regional Branch". Dr S. K. Kaul has been assigned the task of compiling the Souvenir in which task he has engaged himself in the right earnest. His efforts are being ably supplemented by Er J. B. S. Johar, Honorary Secretary, and Jatin. I wish them success in their endeavour. I am confident that they will not only be able to bring out the role of the pioneers but also those who worked behind the curtains and contributed significantly in the growth of the Branch.

I take this opportunity to thank the Members for their support and cooperation. Each one of them has in some way made a difference. Some of the land marks like moving into our own premises, regular publication of a Newsletter and nomination of the Regional Branch to the Executive Council of the IIPA for two consecutive terms are testimony to their commitment. The generous annual grant from the State Government has sustained us through these years for which we are grateful to the GAD.

I am confident that the Souvenir will serve as a useful document for present and future Members and the civil society to acquaint with the rich legacy of the Regional Branch.

(Ashok Bhan)

FROM THE EDITOR'S ANVIL



The J&K Regional Branch of Indian Institute of Public Administration (IIPA) during its 35th year has already passed the critical phase of its existence. This is the time that one looks back to see what we have achieved and what is achievable in the years to come. Strides have been made which have been possible due to the visionary thinking, futuristic planning and professional management of towering personalities in the field of administration like Dr. M. Rehman, Mr. Jalil Ahmed Khan, Dr. S.S Bloeria and Dr. Ashok Bhan who have been giving guidance and direction to the branch and made it what it is today. The members of the executive committee did not lag behind in providing all the support to execute all the programmes successfully in order to make this branch among the best branches of Indian Institute of Public Administration.

The seeds of IIPA J&K were sown in 1960s which took 18 years to sprout in 1978. The first meeting was called in Srinagar club with enrolment of 17 members. Today J&K Regional Branch Of Indian Institute of Public Administration has more than 300 members.

Despite decades of prevailing disturbances in the state, the J&K Regional Branch of Indian Institute of Public Administration made phenomenal progress in its activities both at Jammu and Srinagar. It continued to provide a forum for debates, discussions and workshops on issues of good governance. Detailed list of these activities is mentioned in the souvenir. We received adulation for such activities from the professional as well as policy planning authorities of our State and Country. The amazing show of resilience on the one hand and the upward progressive trends in the overall functioning of J&K Regional Branch of Indian Institute of Public Administration on the other hand, are deeply rooted in the quality and untiring efforts of its members of the executive. Annual general body meetings are being held regularly as per the constitution of J&K Regional Branch of Indian Institute of Public Administration.

The branch has excellent relation with University of Jammu and University of Kashmir who have always come forward to render us facilities for conducting activities of the branch. A memorandum of understanding has been signed with the University of Jammu for conducting partnership programme with the University management and planning Department.

The most spectacular event of the chapter has been the end of our struggle for having our own facility in the state for conducting our activities and day to day work. We shifted to our building in April 2008 on a Kanal of Land on the Bank of River Tawi donated by Jammu University authorities for which we are grateful.

The souvenir also gives an insight into the current changed scenario of quality care, academic and research activities comparable to any branch of Indian Institute of Public Administration nationwide; the efforts in making a difference to the lives of people at large and to those belonging to this state in particular; and the maintenance of its mandate of quality, innovations, improvements and exploration in unknown areas of good governance to provide solution to issues and management.

Our focus in the recent past has shifted to sharing of expertise by organising training programmes in management and public administration while continuing seminars, debates, lectures etc. on topics of interest to the citizens. The Regional Branch is seriously exploring the possibility of utilizing the vast resource pool of experts in various disciplines of learning available with us to take up research projects and guide scholars enrolled by our universities. Researchers can benefit from the practical experience of these experts to make their studies more meaningful and relevant to the society.

This is the time for a sharp introspection and focused targeting by analysing our potential, strengths, proficiency, expertise and capabilities. The road that lies ahead is full of challenges and exciting opportunities. All our partners and stakeholders will lend strength and support to our endeavours to emerge triumphant in tune with the rich and time honoured traditions of this great and vibrant Institute.

The Regional Branch of Indian Institute of Public Administration stands today on the shoulders of the pioneering founding fathers and giants who came before us. But on our shoulders others will stand in the future. Let us, therefore, ensure that the quantity and quality of our work provides a sound footing for a strong emotional foundation, resurrection of passion for action and renewed commitment to achieve pervasive excellence.

Sh. Veeranna Aivalli, Sh. Ram Sahai and Sh. Sati Sahani passed into eternal rest after shouldering the wheel of J&K Regional Branch of Indian Institute of Public Administration from 1979 onwards with dedication and devotion. We miss them.

We thank all the colleagues for their invaluable support which has been the key for all the commendable achievements of J&K Regional Branch of Indian Institute of Public Administration and look forward to receiving the continued cooperation, guidance and support of all the stakeholders in our onward march.

I trust that projected souvenir shall provide a useful medium for not only highlighting the activities undertaken by the Regional Branch but also commenting upon the systemic failure of governance and the steps required to be taken to improve the functioning of the governmental machinery.

For me, in person it is a great honour and responsibility to be involved in compiling such a wide gamut of activities being carried out at J&K Regional Branch of Indian Institute of Public Administration. I consider myself fortunate enough to have a dedicated, hardworking and conscientious team of editorial board especially Dr. Ashok Bhan, Chairman and Er. J.B.S Johar, Hony. Secretary who not only put extra time and effort in compiling and editing this writeup to the present shape but also gave valuable suggestions to get the task accomplished.

The hard work put in by Mr. Bunty Kumar Mr. Jatin documentation of the data and desktop work on computer is acknowledged.

With Warm Regards



Dr. S.K Koul

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
J&K REGIONAL BRANCH**

CHAIRMEN AND HONY SECRETARIES

S.NO	CHAIRMAN	HONY SECRETARY	YEAR
1.	Sh. S.N.Bajpe	Sh. Veeranna Aivalli	1981-1983
2.	Sh. S.C.Pathak	Sh. Veeranna Aivalli	1983-1984
3.	Sh. Mehmood –ul- Rehman	Sh. Veeranna Aivalli	1984-1994
4.	Sh. Jalil Ahmad Khan	Sh. Veeranna Aivalli	1995-1999
5.	Sh. Jalil Ahmad Khan	Sh. Prem Gupta	1999-2000
6.	Sh. Jalil Ahmad Khan	Sh. Swami Raj Sharma	2000-2001
7.	Sh. Jalil Ahmad Khan	Dr Ashok Bhan	2002-2003
8.	DrS.S.Bloeria	Dr Ashok Bhan	2004-2009
9.	Dr Ashok Bhan	Sh. J.B.S.Johar	2010-continuing

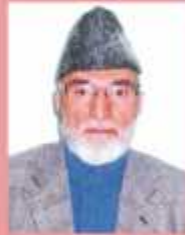
EXECUTIVE COMMITTEE JAN (2012-2014) IIPA-J&K REGIONAL BRANCH



Dr. S.S Bloeria
Patron



Dr. A.K Bhan
Chairman



Sh. A.M Watali
Vice-Chairman



Sh. B.R Sharma
Vice-Chairman



Sh. C.M Seth
Vice-Chairman



Er. J.B.S Johar
Hony Secretary



Sh. T.P Singh
Treasurer



Vikrant Kuthiala
Joint Sec (Jammu)



G.M Andrabi
Joint Sec. (Kashmir)



Prof. Versha Mehta
Director (Seminar)



Prof. Alka Sharma
Joint Director (Seminar)



Prof. Mushtaq Ahmed Darzi
Joint Director (Seminar)
Kashmir



Sh. Chander Gulhati
Member



Sh. Lal Chand
Member



Sh. M.K Dewidi, IAS
Member



Sh. Nasir Ahmed, IPS
Member



Dr. Pawan Kotwal
Member



Sh. Vikram Gour
Member



Sh. V.N Sharma
Member



Sh. Basheer Ahmed
Shah Member



Sh. Prof. Mehnuddin
Member



Kh. Bashir Ahmad
Member



Prof. S.M Atzal Qadri
Member



Sh. M.M Gupta
Member



S. Jagjeet Singh Sudan
Member



Dr. G.N Qasba
Member



Prof. Rekha Choudhary
Member

TATA MOTORS
(ADDVERSITMENT)

R.B JODHAMAL
ADDVERTISMENT



GENESIS OF THE REGIONAL BRANCH OF IIPA

Dr M. Rahman¹

It was a great pleasure for me to receive the telephonic call from my illustrious friend in the J&K Police, Dr A. K. Bhan who had worked with me in the most turbulent times and survived a grievous attack, while serving as SSP Anantnag, when the militancy was at its peak in 1990. He was asking me to write about my association with the J&K Chapter of IIPA. Unfortunately my life in Mumbai during this period is totally preoccupied in finalizing a report on the causes of backwardness of minorities in Maharashtra. When I came to Jammu to attend the 4th meeting of the Executive Council of the Central University of Jammu, I was again reminded of my commitment and consequently I am hastening to scribble whatever stands out in my memory in relation to the IIPA.

I distinctly recall that we had a well-knit circle of friends, which included Veeranna Aivalli, A.K.Kapoor, Ashok Kumar and myself and our families used to meet in Jammu and Udhampur. There were other friends like Ashok Jaitly, M.N.Sabharwal, Wajahat Habibullah, J.A.Khan and S.D.Singh, who also formed a circle of friends. S.S.Rizvi and Hindal Tyabji were often more hospitable than others. We also had friends in Rajendar Singh Rana, S.S. Bali, Prithipal Singh, B.K. Suri and Sushma Chaudhuri.

Veeranna Aivalli had an academic bent of mind and held formal discussions in his Police Training School at Udhampur in early 70s. In this initiative of Veeranna Aivalli, I clearly see the genesis of what has now grown as the J&K Chapter of the Indian Institute of Public Administration. Aivalli was assisted by Ghulam Hassan Kalloo and a few other distinguished academics, who made their notable contribution to the present outfit of IIPA. I distinctly remember B.K. Suri as extremely keen on organizing functions.

¹Dr M. Rahman, a distinguished IAS officer of J&K Cadre is a founder Member of the Regional Branch and served as its Chairman (1984-1994). A recipient of Padma Shri Dr. Rahman served as Secretary in the GOI, Vice Chancellor of Aligarh Muslim University and Chairman and Administrator of BMC Bank Ltd. He is Chairman of the J&K State Finance Commission (Editor).

I think it was the late summer of 1985 when Veeranna Aivalli invited the Union Home Minister in his capacity as President of the IIPA. He was received by me, Aivalli and Mir Nasrullah as Chief Secretary at the Srinagar airport and the IIPA's function was held at the Srinagar Club. The IIPA's function remained confined to the IIPA's invitees, though invitations were extended to Chief Minister G.M.Shah, Dr. Farooq Abdullah and some prominent Ministers. Dr. Farooq Abdullah preferred to sit in the rear as a member of the IIPA, though on the insistence of Home Minister S.B.Chavan Dr. Farooq came to take the vacant seat on the dais next to him. The absence of the Chief Minister and his cabinet colleagues from this IIPA's meeting in which the Home Minister of India was the Chief Guest and he had come all the way from Delhi was too conspicuous and in our reckoning it was destined to take its own toll. We could note that coming events cast their shadows before. Our misgivings were further fortified by the absence of the then Chief Minister and his colleagues from the dinner hosted by the IIPA on the verdurous lawns of the then Oberoi palace hotel along the famous Dal lake whose placid waters invariably concealed the brewing storm and Sir Walter Lawrence described the lake as most beautiful in the world.

It is said that misfortune never comes alone and coming events cast their shadows before. The Home Minister chose to bid good-bye to the Chief Minister at his residence almost unannounced. Though Aivalli and I were a part of the motorcade, we erred on the side of caution, and went straight to the airport. Later on an ardent supporter of IIPA Sati Sahni gave us tell-tale account of the unedifying conversation that took place between the two dignitaries. According to some observers the Governor's rule became more imminent than what the J&K Kaleidoscope indicated prior to the Home Minister's courtesy call at the house of the Chief Minister at Maulana Azad road, Srinagar.

Noor Jahan, the beautiful queen of Jahangir, was famous for her poetic talent and appropriate repartees. On being told by her maid that her favourite Chinese mirror has got broken by providential intervention, to this she clinchingly replied, "it is indeed very good that the source of swagger and beauty exhibition has gone".

Royal maid's remarks: AzQazaAina-e-ChiniShikasth

By divine intervention your mirror has broken

Noor Jahan's repartee: KhoobShudAsbab-e-KhudbiniShikasth

*It is indeed very good that the source of swagger
and beauty exhibition has gone*

Within months of the fateful address of the Union Home Minister, the Governor's rule followed and the state did look poised for a leap forward. Town planning, power generation, resource mobilization, inclusive growth and eradication of corruption became the main plank on which the Governor started working. While the efforts were being intensified in the process of development, the political confabulations in Delhi reached a crescendo and the elections were called in which the Congress party and the National Conference formed a coalition Government. What followed is history and can be dilated upon subsequently.

The J&K Chapter of the IIPA has been the most vibrant Branch of Public Administration in the whole country. Veeranna Aivalli virtually nursed it to its present form and many friends and colleagues have contributed to its sound health. It is now a very great satisfaction that it has a beautiful structure located at a coveted spot along the magnificent Tawi River. It is now bound to make significant strides in the right direction under the leadership of DrA.K.Bhan, who very kindly asked me to write these few lines. I do hope to send him my impressions on the rudiments of administration at a later stage.

I was taken to this new building of IIPA at the initiative of my dear and distinguished colleague DrSudhirBloeria, Vice Chancellor, Central University Jammu. I believe that he played a key role in the acquisition of the present beautiful building. I recall very vividly that in search of a suitable place for the IIPA we had gone from pillar to post and after obtaining clearance from Doctor Farooque Abdullah we had obtained a small vacant building at an elevated corner of the famous Bagh-e-Bahu and held many meetings at this picturesque spot. The site to which the IIPA has now shifted is closer to the Jammu city and along the magnificent Tawi River it indeed marks a curious spectacle. I have no doubt that this will prove to be a thin end of the wedge.

Before I conclude I would like to suggest that the J&K chapter of the IIPA may evolve some studies and research projects to be taken up by the IIPA members and even guest researchers from within and outside the country. Subjects like the diversity index of the state, reorienting the public service to meet the challenges of emerging economy, administrative reforms with special reference to enriching tourism, eradicating corruption, legal aid and useful helpline to the tourists, emergency services, making the education rewarding and purposive and also making the growth and planning process more inclusive. Scholars and people having insightful knowledge of J&K can be encouraged to undertake these studies and for this the concomitant perquisites and infrastructural facilities can be created after obtaining liberal assistance from the planning commission and several ministries in the Govt. of India. Studies on various facets of terrorism can be financed by the ministry of Home Affairs. The efficiency of all public services needs closest attention so that the cultural ambience of the state may become the focus of the country.



35 YEARS OF J&K REGIONAL BRANCH OF IIPA

----- A FLASHBACK -----

Sh. T.P Singh¹

My association with J&K Regional Branch started in 1979 and I got enrolled as life member in January, 1981. The learned contributors to this Souvenir have given detailed account of the people associated with J&K Regional Branch of IIPA and activities conducted by J&K Regional Branch especially by Dr. Ashok Bhan, Chairman, J &K Regional Branch. Few more facts are shared for the benefit of readers especially of members and efforts not mentioned so far.

We made enquiries from IIPA New Delhi to ascertain whether any branch existed earlier. It is learnt that In September, 1963, the local branch was inaugurated at Srinagar by Prof. V.K.N. Menon, the then Director of the IIPA, New Delhi. Dr. N. Agha I.A.S, the then Financial Commissioner was elected as its Chairman. There is no record available about its activities.

In 1979, steps were taken to revive the branch. To begin with, membership drive was launched and senior civil servants and bankers were enrolled as members. PWD bungalow No: 1, the official residence of Mr. Veeranna Aivalli was used as office of the Branch with 'PRASHASAN' as telegraphic address and 88 as Post Box No. 88. All meetings were held at the residence of Mr. Aivalli where Mrs. Swarnna Aivalli used to be the host. Her role in keeping the Branch alive is laudable.

In September, 1981, Dr.P.R. Dubashi I.A.S the then Director IIPA New Delhi visited Srinagar and advised that despite limited membership, steps be taken to organize lecture-meetings etc. The meeting of existing members was called on 5th December, 1981 at Srinagar and on 14th December, 1981 at Jammu. At that time, there were only 75 members. As a result of these meetings, an Executive committee was formed having

¹ The author K.A.S is former Settlement Commissioner, J&K Govt. He is Treasurer of the J&K Regional Branch of IIPA for more than two decades.

Shri M. Rahman, I.A.S as chairman. Shri Veeranna Aivalli I.P.S as Secretary. Shri Choube, the then Divisional Manager of United Commercial Bank Srinagar as Treasurer. Shri G.H. Kaloo the then Executive Engineer as Joint Secretary Srinagar and myself as Joint Secretary Jammu. The academic activities were started on 26th December, 1981 with audio-visual presentation by Dr. A.K.Nagpal, the then project Director, Institute of Medical Sciences Soura, Srinagar on "Health Project Planning---institute of medical sciences Srinagar".

Indian Institute of Public Administration, New Delhi is registered under the Societies Act XX1 of 1860 on 13-03-1954 but this act is not applicable to J&K state. Therefore, the Executive Committee took a decision to get it registered under Societies Registration Act of 1998(1941 A.D). The Regional Branch is now a registered entity vide no: 5027-S of 2007 under the J&K Societies Registration Act.

The IIPA, New Delhi had issued draft bye-laws for the Regional Branches in 1992. To prepare the bye-laws for J&K regional Branch, a committee was constituted as early as December, 1992. However, the bye-laws of the J&K Regional Branch got approved in General Body meeting held on 8th January, 2005.

The accounts are regularly audited as required by the bye-laws of IIPA, New Delhi and J&K Regional Regional Branch.

The Branch moved to its own building on 21st April, 2008. The journey from the residence of Mr. Aivalli to present building has been very difficult one. In 1991, we got accommodation at Bagh-e-Bahu complex of Fisheries Department. After some years we vacated the building as it was required for Aquarium. We started search for another building with other Departments to avoid expenditure on rents. In 1998, Fire services department provided us two rooms in their Gandhi Nagar Complex. However, there was great opposition from some quarters and we surrendered the accommodation.

To save the record and furniture, a hall at channi Himmat Railway crossing was taken on rent in Nov.1999, as emergency measure. There was demand from all members to hire a building on rent to resume our activities. Accordingly in 2000, a house in sector-1

of Channi Himmat housing colony was taken on rent till we moved to the Hall No: G-9, DDE Complex of Jammu University in 2002.

IIPA New Delhi in its all India Programme had decided to compile “The Landmarks in Administration post independence”. The executive committee of J&K Regional Branch selected four important measures taken in the state and accordingly selected following four authors having expertise in the particular field and requested them to prepare papers for publication. “Single line Administration” Sh. B.R Kundal, “Directive Principles of State Policy” Shri Sudesh Kumar Sharma, “Agrarian Reforms” Shri Swami Raj Sharma, “Applicability of central laws in J&K” Shri (Justice) Sudesh Kumar Gupta.

The Branch published these papers in the form of booklet entitled “Post Independence Landmarks in State Public Administration.”

Providing an insight into the various facets of public administration for the benefit of the serving officers, the students and the citizens is our aim. We hope to achieve this aim to everyone’s satisfaction in a increasing manner.





NOSTALGIC MOMENTS

Dr. AshokBhan¹

Impressed by the infrastructure, faculty and course content, I became a life member of the IIPA in October 1984 while attending an Executive Development Program in Delhi. My first substantial contact with the J&K Regional Branch came only after I returned from a Central deputation in early 1986. The rest of the 80s and for almost the entire 90s the Regional Branch was synonymous with ShriVeerannaAivalli, an IPS officer of 1966 batch. Like many other young officers I started attending programs out of respect for ShriAivalli's towering personality, his commitment to his profession and his capacity to bring together people of different backgrounds on the IIPA platform to discuss contemporary issues. From being part of the audience, I began participating in some deliberations. Little did I know that one day destiny will throw the mantle of the Branch on my shoulders and I would have to fit into the shoes of this illustrious institution builder?

The Foundation

The foundation of the Regional Branch was laid during the stewardship of ShriAivalli. Though the initial work of enrolling members began in 1979, he was formally elected as the Honorary Secretary in 1981 on which post he continued till 1999 when he left the State on a Central deputation to head the Civil Aviation Security. This created a leadership vacuum for some time. His untimely passing away in 2001 was a setback for the Branch.

ShriAivalli when at the helm enjoyed the confidence of many officers of the civil administration, Police and the Forest department. Particular mention need to be made

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of his close rapport with two stalwarts in the administration Dr. M. Rehman IAS and ShriJalil Ahmed Khan IAS who contributed immensely in laying the foundation and worked towards the growth of the Branch. Both served as Chairmen with credit. The most important task was enrolment of members. This they accomplished by targeting their personal contacts in the administration, academia and the corporate world. The members were carefully chosen so that they could contribute in informed debates on issues like public policy and governance. Over 200 members were enrolled during the period including the then Chief Minister Dr. Farooq Abdullah. Currently the Regional Branch has 347 members.

The State Government was persuaded to sanction an annual grant to sustain the Branch. Though small meetings were held in ShriAivalli's office, functions were organized in Asia Hotel Jammu, SKICC and IMPA Srinagar. Members whom I can recall rendering a helping hand in almost every function were Shri Ram Sahai, ShriSatiSahni, Sh. T.P.Singh, Sh. A.K. Srivastava IFS, Mr. Farooq Ahmed IPS, Mr. Bashir Ahmed Shah, and Sh. Prem Gupta IPS. ShriAshwani and Shri Ram Singh constituted the secretariat maintaining; records of membership, accounts, printing and distribution of invitations and carrying out the liaison work. A room was earmarked in IMPA Srinagar to serve as office and meeting place. Similarly, a conference Hall at BagheBahu in Jammu was made available to the Branch through the clout of the founders. Later when the premises were taken over by the fisheries department, ShriAivalli persuaded the Jammu University authorities to make available for our office use a hall in the Department of Distance Education in which a modest library was also set up. The arrangement continued till we moved into our own premises.

To highlight the contribution and influence of the Regional Branch comes to my mind a program on the subject "Whither Terrorism" held in Asia Hotel Jammu on 9th February 1991. The event had contemporary relevance, boldness in choice of subject and high level of participation. To discuss terrorism on a public platform and attract participants from the State and outside was no easy feat. The participants included Justice R.P.Sethi, Justice K.K.Gupta, ShriVedMarwah Former Advisor to the Governor, Shri P.G.Halrankar, Former CRPF Chief, Shri P.A. Rosha, ShriGautamKaul,

ShriM.M.Khajuria, ShriM.A.Nomani and a host of security analysts and academicians. It may not serve much purpose to repeat the other programs held during that period (listed elsewhere). Suffice it to say that The Regional Branch had come of age. A sound foundation had been laid.

The superstructure

My earliest memories as Honorary Secretary from the year 2002 go back to the patronage given by ShriJalil Ahmed Khan IAS whose office in the Banquet Hall Annexee in Srinagar became the venue of meetings after office hours. His constructive counsel stabilized the Branch from a leadership vacuum. It goes to his credit that even now he misses no opportunity to be a part of our activities. Programs were resumed in Srinagar despite disturbed security scenario and in Jammu when Darbar moved to the winter capital. The programs in Kashmir were well attended as the intellectual discourse had come to a halt in the valley for some time.

In Jammu it was late Shri Ram Sahai (who served as Vice Chairman) on whom we had to bank upon, a service which he volunteered with aplomb and without batting an eyelid. His hospitality was an overriding incentive for holding Executive Committee meetings in his Chamber of Commerce office. A few programs too were organized in Chamber Conference Hall. He was always available for anything connected with IIPA. His sudden passing away was a serious blow to the Branch.

DrS.S.Bloeria, a soldier, administrator and scholar rolled in one, former Chief Secretary and currently Vice Chancellor of the Central University of Jammu,deserves credit for bringing in new ideas and drawing a roadmap for achieving the objectives of the Regional Branch. As Chairman of the Branch (2004-09) and presently our Patron, many innovations and landmarks bear his stamp. He has not only led the management but also contributed by his lectures and views on different subjects. His continued counsel and participation in our activities has benefitted and encouraged the Members immensely. His association has brought credibility to the organization. He is truly the conscience keeper of the Regional Branch.

There were many landmarks in this phase and a few of these can be recalled. Perhaps the most talked about event was construction and moving into our own premises in Jammu on April 21, 2008. Prof Amitabh Mattoo, Vice Chancellor of University of Jammu was gracious enough to provide us a piece of land to set up the “Centre for Excellence in Public Administration and Management” as a mark of synergy between the Regional Branch and the academia. Our savings over the years were supplemented by generous financial assistance by Dr. Farooq Abdullah, Former Chief Minister and now Union Minister, ShriAmritMalhotra, now Speaker of the State Assembly and Shri Raman Bhalla, now a Minister in the J&K Cabinet. The construction was carried out by the J&K Police Housing Corporation in a record time and interest taken by ShriRajanBakhshi IPS, MD J&K PHC, ShriM.M.Gupta, Chief Engineer and our own in-house team of Engineers is acknowledged. The Jammu and Kashmir Police chipped in to provide Air Conditioners for the premises. The two storey building comprising of a 113 seat auditorium, Library (dedicated to the memory of ShriVeerannaAivalli) and office rooms was inaugurated by the then Chief Minister JenabGulamNabi Azad in the presence of Prof Amitabh Mattoo, our Chairman DrS.S.Bloeria and a large gathering of members. The efforts of many had borne fruits. A dream of our members had come true. Most of the programs, whose frequency has increased, are now held here. J&K became the first Regional Branch in the country to own its premises.

The Regional Branch has not only been able to attract large number of experts of national acclaim for its programs, it has also involved the political leadership and administration to spread the message of good governance. ShriManmohan Singh, then Union Finance Minister, Shri Shiv Raj Patil, then Union Home Minister, Governors of the state Sh. B.K Nehru, ShriG.C.Saxena, Lt Gen (Retd) S.K.Sinha and ShriN.N.Vohra, Chief Ministers Dr. Farooq Abdullah, Jenab Mufti MohdSayeed, JenabGulamNabi Azad and Jenab Omar Abdullah have all been kind to grace our functions. We had the occasion to receive many State Ministers, Chief Secretaries and top Administrators and Police Officers. The list of programs at the end of this publication will give a fair idea about our guest speakers over the years. The Regional Branch has provided a platform for a rich and scholarly discourse between practitioners and academics with inputs from

the civil society for an informed debate on topics of contemporary interest related to public administration, governance and management.

The Branch deeply mourned the passing away of Shri Sat Paul Sahni in 2010. He was one of the founder Members and a pillar of the Regional Branch. A journalist who rose to be the Director General of State Information Department, ShriSahni was a multifaceted personality. His deep commitment to the cause of IIPA will long be remembered. As Director Seminars and Editor he rendered invaluable service to the growth of the Branch. To perpetuate his memory the Regional Branch has instituted an annual "Sat Paul Sahni Memorial Lecture" held in November. SmtPremSahni has been gracious to attend the three lectures that have been held so far.

As part of our effort to build capacity for good governance, a number of training programs have been organized during the last 4-5 years. The trainees include officers nominated by the State Government, PSUs and Corporate sector. The subjects chosen included Ethics in Public Administration, Preventing harassment of women at work places, Consumer protection, urban development, Disaster Management, Panchayati Raj, RTI, Public Service Guarantee Act, Waste management and Environmental issues. Holding these sessions has been a rich experience and more recently faculty of IIPA New Delhi has provided the much needed impetus to this effort.

Publication of a Newsletter since 2010 has been a very useful addition in our armory to increase our reach and record our activities for the posterity. The biannual publication has been well received and is a medium for interaction with our members as well as the outside world. It carries details of our activities and photo features. Recommendations of important discussions are also reflected. The Editorial Board has delegated the entire task to a team of young academicians Dr. Alka Sharma, Dr Anil Gupta and DrKomal Nagar which they have been accomplishing with finesse.

A conscious effort at democratizing the working of the Regional Branch has paid rich dividends by way of active contributions from more and more members. AGMs are held regularly every year in January and elections biannually. Audited reports are presented in the AGM for ratification. To get best inputs there are frequent meetings of the

Executive Committee. Core groups are constituted for important activities, each training program has a course Director and members to share responsibility voluntarily. The Newsletter is handled by an editorial team of young academicians. Young members are also being encouraged to conduct programs so that talent available in the Regional Branch is exposed to the audience.

The Executive Committee and the Office Bearers have taken their job in the right earnest. Shri JBS Johar, Honorary Secretary since 2010, and his team have given a new direction by introducing training programs and maintaining a high standard of debates and discussions. A core group consisting of Er JBS Johar, Dr. C.M.Seth, Shri A.M.Watali, Shri Vikram Gour, Shri T.P.Singh, Shri Chander Gulhati, Shri B.N.Saraf, Dr. S.K.Kaul (Editor of this Souvenir), Shri Vikrant Kuthiala and Er. V.N.Sharma meet almost every week in Jammu to finalize arrangements for various programs. They have made value addition to the programs. The secretariat headed by the Program Coordinator Shri Jatin makes it possible to keep the infrastructure in top condition and maintain the records, accounts and the library. I am conscious of the effort required to get quality resource persons and an audience which can benefit from the program. Our team of dedicated members have now mastered the art by dint of sheer hard work and dedication.

Some of our veterans like Gen G.S.Jamwal, Gen B.N.Dhar, former DGP Shri A.C.Chaturvedi, former Chairman of JKPS Shri Shafi Pandit, Former Pr CCFs Shri P.P.Sharma and Shri S.D.Swatantra, Er B.K.Suri, Er S.K.Gupta, journalist D.P.Sharma, Er. Madan Dogra and many others make it a point to encourage us by their presence in almost every function. From the civil society the Branch has the privilege of continuous support from the President of the Chamber of Commerce Shri Y.V.Sharma, former Advocate General Shri D.C.Raina, Advocate Rameshwar Singh Jamwal, and leading journalists Shri Arun Joshi, Shri Harbans Nagokay and Shri G.H.Kaloo.

The performance of the Regional Branch was duly recognized by our parent body IIPA New Delhi when the J&K Regional Branch was nominated to the apex decision making Executive Council for a two year term (2011 and 2012). In an unprecedented move the

nomination has been renewed for another term of two years (2013 and 2014). I had the privilege of attending the meetings of EC on behalf of the Regional Branch. The Chairman has also been co-opted to the Finance and Economy Committee of the IIPA. All credit goes to the Office bearers, Executive Committee and all Members of the Jammu and Kashmir Regional Branch for this achievement.

Programs in Kashmir valley

The Regional Branch has resumed activities in Srinagar after a lull due to disturbances in 2010-11. The credit for this goes to ShriA.M.Watali and our valley based colleagues. A team of highly committed valley based members with outstanding organizational abilities has from the very inception of the Branch been pro actively pursuing its objectives. These included Prof Mehrajjudin, Prof AfzalQadiri, Prof Khurshid Ali, ShriS.G.M.Andrabi, Dr. G.N.Qasba, Dr. S.K.Kaul, Dr. S.N.Dhar, Dr. O. N. Wakhloo, Shri. Farooq Ahmed IPS (Retd), Shri Bashir Ahmed Shah, ShriKh Bashir Ahmed IAS (Retd) and ShriG.A.Nehvi IAS (Retd). Leading Doctors Dr. A.H.Zargar, former Director SKIMS, Dr. S.Jalal and Dr. M.S.Khuroo and academicians Dr. M.I.Parrey (now Director JAKEDA), Prof Mehrajjudin, Prof AfzalQadiri and Prof Khurshid Ali acted as resource persons in many of our programs. SKICC, IMPA and Gandhi Bhawan of the University of Kashmir were usually the venues for our programs.

An annual feature which became very popular was the Inter College/ University Department Debate on a topic of contemporary relevance. The program enjoyed the patronage of successive Vice Chancellors and Deans of Student's Welfare. It provided a good platform for interaction with the students and the academia. Let me confess that for first couple of years the debates had to be held under a security cover for fear of such activities becoming target of mischievous elements. These programs gave impetus to cultural and group activities in the University which had been hampered due to disturbed conditions and DSW became active again taking cue from our initiative.

The organizing capacity of the Regional Branch was put to test while hosting a mega event at Srinagar in 2006 to mark the anniversary of the severe earthquake that shook parts of the valley and PoK in 2005. The full to capacity SKICC auditorium bore

testimony to our skills in the program organized to recount the relief and rehabilitation measures in the presence of Union Home Minister Shri Shiv Raj Patil. The IIPA platform brought together on the dais Governor Lt Gen (Retd) S.K.Sinha, Dr. Farooq Abdullah, Chief Minister JenabGhulamNabi Azad and the Chief Justice ShriB.A.Khan. J&K Bank lend a helping hand and an exhibition was organized by the Information Department. I vividly remember that the interest in program was so intense that it extended to over three hours and I had to request the Hon'ble Home Minister twice to conclude his address as *Iftaar* time was approaching. The vote of thanks had to be dispensed with. It was a show made possible with herculean efforts of ShriS.G.M.Andrabi, Dr. G.N.Qasba, ShriG.A.Nehvi IAS (Retd), Secretary of the Indian Red Cross and many other members.

Contribution of Jammu and Kashmir Police

With Honorary Secretaries for 31 years out of 35 coming from amongst Police Officers, it is natural that J&K Police got involved in a substantial way in the growth of the Regional Branch. Sizeable number of Police Officers got enrolled as Members. In the absence of any regular accommodation the Offices of the Honorary Secretaries became the meeting places after office hours. In each program the entire behind the curtain jobs were assigned to Police Officials. It was not an easy task. One always looked for volunteers among the colleagues who could arrange and decorate the dais, make seating arrangements, print and distribute invitations and arrange for refreshments. The watchword was quality arrangements at the cheapest rates as we had to manage within a limited budget. I recall joining my colleagues to make floral decorations and even cleaning the chairs before a program. I am glad to say that these colleagues in appreciation of the cause would very happily and voluntarily ensure first grade arrangements. I am beholden to each one of them.

Particular mention must be made in this regard of the contributions of S/ShriS.G.M.Andrabi, Sh. A.Q.Manhas IPS, Sh. Nissar Ahmed IPS, Sh. Ghulam Hassan Bhat IPS, Sh. Rauful Hassan IPS, Sh. Farooq Ahmed IPS, Sh. Bashir Ahmed Shah, Sh. P.N.Pandita, Sh. Samir Rekhi, Sh. Ashok Sharma, Sh. PrashantMahajan, and scores of others. My colleagues from J&K police ShriAndrabi and Shri Bashir

Ahmed have over the years liaised with Government departments to ensure regular flow of Grant-in-aid and nominations for the trainees. ShriPawan Gupta ran the secretariat single handed for about a decade. His was a very demanding job as he had to work extra time and got no concessions in his official functions. His selfless dedication is gratefully acknowledged.

When the question of selecting an agency to execute the construction of IIPA building came, it was unanimously decided to assign the job to J&K Police Housing Corporation. This was primarily for two reasons. The Corporation had high credibility and we were sure to have the task completed in time on competitive rates. The very dynamic and result oriented MD of the Corporation ShriRajanBakhshi proved that we had made the right choice. As a goodwill gesture the then DG Police ShriKuldeepKhoda was kind to have air conditioners installed in the premises. The strong bonds between the Regional Branch and J&K police got further reinforced.

Security arrangements and traffic management are integral to hosting any program in Jammu and Kashmir particularly in view of disturbed conditions. Any VIP visit entails detailed security drill and deployment. It goes to the credit of J&K Police on every occasion they made excellent foolproof arrangements for the programs. The Telecom wing has helped us with audio visual aids till we acquired our own and the Crime Branch with photographers. The Regional Branch is deeply indebted to these wings of Police and their leadership. Successive Directors General of Police ShriA.K.Suri, ShriGopal Sharma, ShriKuldeepKhoda and Shri Ashok Prasad have taken keen interest in the activities of the Branch. It has been their patronage that the regional Branch has made generous use of the resources of the Police Department.

Every year during the last 11 years, the Officers of J&K Police, Members of IIPA, academicians and students of University of Jammu assemble in the month of December to pay tributes to the founder of the Regional Branch ShriVeerannaAivalli. The occasion is the annual Inter College Debate organized jointly by the Regional Branch and the University. It brings together heads of these institutions, galaxy of Police Officers, serving and retired, faculty members, students and well wishers of ShriAivalli. It is an

occasion to renew bonds of friendship between the Police and the civil society particularly the youth. It goes to the credit of Police Chiefs and the Vice Chancellors that they make it a point to grace the occasion. The Regional Branch will always be willing to provide its platform for interaction between the Police and the civil society. The brain storming sessions held recently in Jammu and Srinagar on the “Police Reforms” is an example of such healthy cooperation.

Regional Branch and the University of Jammu

Our collaboration with the University of Jammu dates back to early 80s when ShriAivalli motivated a number of academicians to enroll themselves as Members of the IIPA. He rightly believed that without inputs from the academia the task of imparting message of good governance will remain incomplete. He wanted to use the IIPA platform for a healthy debate between practitioners of public administration and academicians for best results and evolving good practices. It is not therefore surprising that some of the best brains and most active members of the Branch came from the University of Jammu and the University of Kashmir. The trend continues though not at the desired rate.

The MoU signed with the University of Jammu to set up a “Centre for excellence in Public Administration and Management” by virtue of which a piece of land became available to the Regional Branch to construct its premises was a high point in the relations between the University and the IIPA. All credit goes to then Vice Chancellor Prof Amitabh Mattoo for recognizing the need for collaboration with the IIPA to benefit both institutions in achieving academic excellence and scholarship. His successors Prof VarunSahni and Prof M.P.S.Ishar have gone an extra mile in accepting our requests from time to time to enrich the level of discourse in our programs by their participation.

Another important linkage with the University is the annual Veeranna Aivalli Memorial Debate being organized jointly with the DSW for the last 11 years in Brig Rajinder Singh auditorium. Every year in December large participation is witnessed during the debate. The prize distribution function is attended by top serving and retired police officers, their spouses and academicians with the Vice Chancellor and Director General of Police

gracing the occasion and distributing prizes. SmtSwarnaAivalli and other family members of ShriAivalli make it a point to be present during the debate every year.

If one begins to count the academia from the University of Jammu who has contributed through their scholarship and management skills, it will read like the who's who of the University itself. Successive Vice Chancellors Prof R.R.Sharma, Prof Amitabh Mattoo, Prof VarunSahni and Prof M.P.S.Ishar, Registrars, Deans of Students Welfare (DSW) particularly Prof R.D.Sharma, Prof Hira, Prof N.S.Pathania and Prof N.K.Tripathi have always been gracious to make our programs a success. The Branch owes it to Shri Vijay Attri of DSW, more recently ShriVinayThussoo, PRO and a host of Judges and Rapporteurs for their support in making the annual Veeranna Aivalli Debate a popular event in our calendar.

The University has provided some of the best Resource persons to the Regional Branch over the years. Notable among these are Profs A.N.Sadhu, RekhaChoudhary, K.L.Bhatia (presently with NLC Jodhpur), V.K.Kapoor, Nirmal Kamal, R.L.Bhat, Ashok Aima, S.K.Sharma (presently Information Commissioner), PoonamDhawan, KeshavSharma, NeeluRohmetra, Versha Mehta, KulwantKaur, G.M.Bhat, Deepak Raj Gupta, DeepankarSengupta, AbhaChouhan and Renu Nanda and DrsMunirAlam and KavitaSuri. Most of them come from the fields of Management, Economics, Law and Political Science. Many of them are Members of the IIPA and have served with distinction on the Executive Committee. A team of young academicians from the Business School Dr. Alka Sharma, Dr Anil Gupta and Dr. Komal Nagar constitute the Editorial Team for the Newsletter. Alka and Komal have acted as Stage Secretaries for a number of important programs. The synergy generated by the academic excellence of these scholars and practical field experience of many members who have or are serving the Government has proved the hallmark of the quality of output that the Regional Branch has put together in 35 years of its existence.

Linkages with the civil administration

Top administrators like Dr. M.Rehman and Shri. J.A.Khan, as already indicated, were part of the small team of founders. Through them and scores of well wishers from the

State Administration a strong link has been established with the Government over the years. The Government has been providing annual Grant-in-aid to run the Branch. Successive GAD Secretaries including ShriKhursheedGanai, ShriM.S.Khan and the present incumbent ShriMushtaq Ahmed have all been generous and have valued the contribution of the Branch. GAD has been nominating officers for attending various training programs and workshops. Some programs are being chosen on the advice of GAD. One interaction with Delhi based NGO Asian Centre for Organization Research and Development (ACCORD) on 16th March 2012 was organized at the initiative of Chief Minister Shri Omar Abdullah who attended the program with his Cabinet colleagues and senior officers. Chief Secretaries ShriH.Tyabji (later Chairman of JKPSC and Advisor to Governor), ShriB.R.Kundal, Shri Vijay Bakaya, ShriS.S.Kapur and ShriMadhavLal took keen interest and participated in our activities.

A number of civil servants are members of IIPA and currently ShriB.R.Sharma IAS is a Vice Chairman of the Branch. Dr. G.N.Qasba, Shri Swami Raj Sharma, Kh Bashir Ahmed and ShriG.A.Nehvi have been among our very active office bearers. Senior officers of the State Government like ShriB.B.Vyas, ShriSudhanshuPandey, ShriSuresh Kumar, ShriK.B.Aggarwal, ShriPradeep Gupta, SmtSaritaChouhan and ShriSouravBhagat have always accepted our requests to act as resource persons. ShriS.M.Deasalphine and his team from the State Electricity Authority have often used our platform to interact with the civil society and officials of PDD. A number of Government departments are involved in the organizing of programs some of whom are department specific.

The Regional Branch had very special and productive relationship with members from the Forest department. ShriAivalli had attracted a number of them to IIPA fold in the initial years and they made significant contribution in the growth of the Branch. ShriA.K.Srivastava and ShriR.D.Tiwari were familiar faces lending a helping hand to ShriAivalli. It is a matter of pride that Pr CCFs including ShriM.A.Mufti, ShriP.P.Sharma, ShriS.D.Swatantra, late ShriP.Patnaik, ShriR.D.Tiwari and the present incumbent ShriVinodRanjan are all members of the IIPA and have taken interest in our activities. Dr. C.M.Seth, a former IFS officer, is a Vice Chairman and part of the active core group

of the Branch. Noteworthy contributions have been made from time to time by ShriAbhay Kumar and ShriA.K.Singh. Shri Deepak Khanna IFS, Officers of the Pollution Control Board and WWF have associated with the Branch to create awareness on environmental issues. The Forest department had very generously been allowing us to use their conference hall at BikramChowk Jammu.

Looking ahead

Having recalled some of my experiences let me thank all those who made it possible to bring the Regional Branch to the present stature. I have tried to recall notable contributions and may have missed some important actors. I extend my apologies to each one of them.

The Branch must now move to GeNext by grooming and motivating younger members to take over the leadership. The new leadership preferably in 40s and 50s must emerge if the Branch has to cope with the changing complexion of public administration and management techniques. We need younger drivers of change who can make appropriate use of experience and practical wisdom of the elders. The new team must spare a thought for recording and publishing text of lectures and proceedings of programs for the benefit of the outside world and posterity. In this regard the Branch must someday realize our dream of publishing a Journal of Public Administration and Management. It will be an important and permanent contribution in ensuring continued synergy between the academia and the administrators.



REMINISCENCES OF A LONG ASSOCIATION

Dr. S.S Bloeria¹

The J & K Regional Branch of the Indian Institute of Public Administration is celebrating 35 years of its existence in a befitting manner. Indeed it has a lot to be proud of, having developed from an embryonic organization to an institution of considerable reckoning. It has been a memorable transformational journey, not without its own ups and downs as well as a fair mix of bitter and sweet memories. A considerable number of members and office bearers have rendered yeoman's service in this regard, but the main credit would always lie with the founder members of this organization, so ably headed by the founder Honorary Secretary.

I vividly remember the day when I had gone to the office of my friend late VeeranaAivalli, IPS, then Dy. Inspector General of Police (Vigilance) in the old Secretariat, Srinagar in September, 1982. The purpose was to have a chat and to enjoy a cup of coffee in his company. In the middle of our discussion, he changed the topic of conversation and abruptly asked me as to when was I going to become a member of the IIPA. It was then a fledgling institution, struggling to make its presence felt in the State with ShriAivalli as its founder member and Honorary Secretary. Not convinced about my reluctance to accept the invitation, he went on to extol the virtues of the IIPA as an Organization of national importance; the name it had acquired across the country as a prominent organization in the sphere of public administration. Not finding any plausible excuse to deflect his efforts, I told him that I did not have enough money to pay for becoming a life member. He kept quiet for some time, then opened the drawer of the office table and pulled out his cheque book. He wrote on it, signed, tore

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the cheque and attached it with a form of membership and said “Your life membership has been paid. Now please sign this form without any further excuse and return the money to me whenever you can spare it.”

That was it. I had filed my claim to be a full-fledged member of the J&K Regional Branch and of the IIPA. Since that day, I have not been able to adequately thank him for this unique way of getting me into the fold of this organization which, with his vision and keen sense of anticipation, he could foresee how important and essential it was for me to be a part of this family.

During the following many years, he continued to be the Honorary Secretary of this Regional Branch and his name became synonymous with that of IIPA. Before relinquishing this post in the year 1999, ShriAivalli was able to nurture, stabilize and expand the activities of this institution not only to the extent of making it known through out the State but also bringing it to a stage where it came to be recognized as a premier think-tank in Jammu and Kashmir.

Another occasion which has remained etched in my mind relates to the year 1996. I had just authored my first book titled “The Battles of Zojilla 1948” based on my Ph.D thesis of the same nomenclature. The then Chief of Army Staff, General Shanker Roy Chowdhary had been kind enough to agree to release the book in Jammu. One day when I was discussing the details about logistics and administrative arrangements to be made for this function with ShriAivalli; in the middle of our conversation, he said “Why don’t you let the IIPA organize this function as a token of appreciation for the work done by one of its members”. Though surprised by this sudden gesture and a little hesitant to accept his generous help, I thanked him for his gracious support and offered to share expenses. To this he replied that such details could be discussed later.

Subsequently, the memorable function was organized in Hotel Asia, Jammu and book was duly released by General Shanker Roy Chowdhary in the presence of galaxy of personalities, most important amongst them included three veteran Army Officers who had taken part in the operations against Pakistani forces in the Zojilla areas during May-November 1948. The proceedings were conducted with clock-work precision, with

the legendary “Sattiji” taking on the role of Master of Ceremonies and carrying it out to perfection. The memories of that day are still fresh in my mind. I can also not forget the expression of satisfaction and happiness on the face of ShriAivalli. He exuded so much cheer as if it was his own book that was being released.

It is on occasions like these that one realizes how an institution transforms itself from merely being a group of members to become a one large family, almost imperceptibly. On many occasions, this “happy family” feeling is on display, particularly during the dinners which follow every AGM in the month of January each year. For those couple of hours the evening chill of peak winter season gets infected by the palpable warmth of the affection and bonhomie amongst the members.

Last over three decades has also been a period, memories of which still linger in the minds of older members. Of special mention is the status of our Regional Branch which, for almost three decades, could only be described as nomadic. There was no place we could call our own. It took more than a decade of concerted efforts and serious negotiations resulting into ground breaking ceremony on April 19, 2006 and moving into the current premises near the third Tawi Bridge Jammu on April 21, 2008. Finally the J&K Regional Branch of IIPA had a place of it's own. How the possession of this piece of land was acquired and considerable resources mobilized for the construction of this building, is another interesting story. It would be narrated some other time.

A TRIBUTE TO THE “THREE PIONEERS”

The Regional Branch was unfortunate in losing from our midst three of our stalwarts who laid the foundation of the organization. While their contributions have been recalled by various authors in this publication, it will be appropriate to pay tributes to late ShriVeerannaAivalli, Shri Ram Sahai and Shri Sati Sahni on behalf of the members. Not only these gentlemen but even their gracious spouses SmtSwarnaAivalli, SmtPremSahni and SmtRituSahai had become part of the IIPA fraternity. They often participated in the programs lending a helping hand. Their patronage even today is a source of inspiration for all of us.



SHRI VEERANNA AIVALLI

ShriVeerannaAivalli, a 1966 batch IPS officer of J&K cadre and the brain behind establishing the J&K Regional Branch of Indian Institute of Public Administration served as Honorary Secretary of the Branch for nearly two decades. He was dedicated to ideals of ethics in administration and good governance and created the Branch to spread this message. It was by his efforts that in the late eighties and early nineties, the J&K regional Branch flowered into one of the most active Branches in the country. He was on the editorial board of Indian Institute of Public Administration, New Delhi. The large number of membership and reputation attained by the Regional Branch was primarily due to the dedication and hard work of ShriAivalli. The membership of the Regional Branch rose to more than 200 during his time.

He was an administrator par excellence, a good human being and an individual with a multifaceted personality. Sh. Aivalli was an icon and represented a breed of

professional, upright, hard task masters for whom country came first always and every time. He was a thinking police officer who was full of commitment to serve the society as a true civil servant. The concern for the society that he served emerged from his heart and this facet of his life was ably demonstrated by his being aggressively social and bestowed with a quality to develop friendship with anyone he met even once. Shri Aivalli was a gifted communicator and a gracious host. The hospitality extended by Aivallis to many of us was exemplary and always with a personal touch. This quality enabled him to increase the sphere of activities and influence of the Regional Branch.

Sh. Aivalli was a great proponent of ethics in public administration. As Vigilance Commissioner of the state he made significant contribution to create awareness against corruption and need for transparent and accountable administration. Shri Aivalli was a visionary as became evident from his authorship of the report of the Expert Committee on Reorganization of Jammu and Kashmir Police in 1994. The report was well received and implemented by the Central Government to provide much needed infrastructure and resources to J&K Police to fight terrorism. Shri Aivalli was earlier seriously injured in the PHQ bomb blast at Srinagar on Jan 24, 1992. He headed the State Intelligence with distinction and served as IGP Kashmir during very difficult times when militancy was at its peak.

Shri Aivalli had a deep commitment to a healthy relationship between the Police and the community, between Police and the Academia and between Academia and the Indian Institute of Public Administration. It was through his efforts that large number of academicians became members of the IIPA. The forum provided a platform for exchange of ideas between academia and the administrators, academia and citizens and academia and technologist. It is not a coincidence that it was decided to perpetuate his memory by jointly organizing with the Department of Students Welfare of University of Jammu, an annual inter college/ department debate on a subject of contemporary relevance. Eleven such competitions have been held so far. On each occasion Smt Swarna Aivalli has graced the occasion. The event every year brings together

members of IIPA, scholars and students of the University and officers of Jammu and Kashmir in a synergistic mode, a sight which ShriAivalli would have loved to see.

Sh. Aivalli remains the architect of J&K Regional Branch of Indian Institute of Public Administration. As Commissioner, Bureau of Civil Aviation Security, under the Ministry of Civil Aviation, ShriVeerannaAivalli passed away in New Delhi in August 2002 after a brief illness. He was 59. He headed the Bureau for over 3 years. The Regional Branch will ever remain indebted to this visionary and owe to him our current position. It was only appropriate that the Library Hall in our new premises has been named after ShriVeerannaAivalli.



SH. RAM SAHAI

Shri Ram Sahai was an alumnus of the Govt. MAM College, Jammu and did his Masters in Social Work from the University of Delhi. From a humble beginning ShriSahai scaled great heights, transforming himself into a business giant by virtue of his hard work and commitment to which ever cause he undertook.

His wisdom was astute and his ability uncannily great. In 1990, he was elected President of Chamber of Commerce, Jammu. It was due to his efforts that the chamber has a building of its own in Bahu Plaza. He continued to be the President of Chamber of Commerce for successive years from 1990 to 1992, 1994 to 1996 and finally from 2000 to 2009. He was also Chairman of the Citizen's Cooperative Bank. He was not only a founder and life member of JKIPO (Jammu Kashmir Institute of Public Opinion) an opinion making society of prominent citizens in the state but was also the Chairman of PHD Chamber of Commerce and industry, J&K Chapter –a national level organization.

Sahai was multifaceted personality –a man of the people, kind hearted, gentle soul, generous to his friends and magnanimous to those in need. Being a humanitarian

par-excellence, he worked tirelessly and selflessly to improve the lot of the less privileged. Many of his qualities as a humanitarian devoted to social causes, socializing and event management were in ample view during his long and productive association with the Regional Branch of the IIPA.

He was life member of our Branch and served the institute for more than two decades. He rose to the position of its Vice Chairman. He chaired many meetings during the summer at Jammu and there was hardly any occasion when he would miss any event of the Regional Branch. ShriSahai generously hosted many meetings of the Executive Committee in his Chamber office. Some programs were organized in the Chamber Conference hall. Whenever a premise was needed for a program it was ShriSahai who had to be banked upon. His generous hospitality on each occasion that he played to host for IIPA events was remarkable. The Chamber of Commerce became another home for the Regional Branch during his times. Unfortunately, we never got an opportunity to repay even part of this due to his untimely passing away.

The man has since long passed into another realm of light but his memory lingers on like the fragrance of rose petals deflowered by the strong winds. He is a beacon and an inspiration to us even today. Our salutation to Mr. Ram Sahai for helping to keep the wheel of J&K Regional Branch of Indian Institute of Public Administration moving.



SHRI SAT PAUL SAHNI

Sh. Sat Paul Sahni (1922-2010), Sati Ji to his friends and admirers, a pioneer photo journalist in J&K State, had acumen of writing and editing from his college days. An honors graduate in English from S.P College Srinagar, Sati Sahni rose to the rank of

Director General of Information, Publicity, Public relations and Tourism Publicity in J&K Govt.

He harnessed and nurtured his passion of journalism and was one of the few Indian Journalists who have handled with equal élan print medium, radio reporting, TV camera coverage and photo journalism. During his 60 years of professional work he worked and represented world's prestigious news organizations including BBC, London Times, New York Times, Reuters, National Geographic, Time, Life Magazine, Illustrated London Weekly, UPI (United Press Doordarhan), Visnews International and many more. Sati Sahni was the only journalist who covered from the front all the four wars of Independent India. Sahni's love for photography is depicted through his collection of more than two lakh photographs which is virtually a visual record of history of J&K State of past more than 60 years. His participation in numerous national and international photo exhibitions won laurels. He gifted rare photographs and a large collection of rare books to Indira Gandhi National Centre of Arts, GurjarDesh Charitable Trust and University of Jammu.

Five books viz Travelogue on Jammu and Kashmir, Centre-State Relations, Farooq's Dismissal, Kashmir Underground and very recently Nehru's Kashmir besides publishing of 200 articles and presentation of 140 papers in various Conferences and international seminars are to his credit. ShriSahni was connected with various organizations and was the founder member of Press Club of India, Press Club of Kashmir and Press Club of Jammu. Sh. Sahni was a Life Member of International Himalyan Club; Jammu Club, Jammu Adventure Sports Club; J&K Institute of Public Opinion; Public Relation Society of India; American Society of Travel Agent and an active Rotarian for 46 years where he was the Rotary District President –thrice. He also led a team of very senior Rotarians to USA in 1979 on exchange program.

Some of the works of ShriSahni are 'garden fresh'. Sati ji maintained a strict code of conduct which never allowed him to splash private moments of people across the media. He was a store house of Indian history post 1947 and gifted with a sharp memory which enabled him to cite events as an encyclopedia.

He was one of the founder Members of the J&K Regional Branch of Indian Institute of Public Administration and was soul behind the programmes organized by the Chapter both in Srinagar and Jammu. He was the member of Executive and Director of Seminars for many years. All the publications of J&K Regional Branch of Indian Institute of Public Administration bear his imprint. Being a man of varied abilities he took special interest in the activities and growth of this Branch. His contribution in its development is manifold including making the Branch visible in the state and outside.

Memory of Sati Sahni, a *Karmayogi*, is enriched and grows with the passage of time to his friends and admirers as new facets of his personality get revealed through his works. The achievements to his credit are beyond imagination and one wonders whether these are achievable in one's life time. Sati Sahni's life is worth emulating equally for Government functionaries, media persons and members of civil society, in all of which roles he excelled. We hugely miss his words of wisdom.

Sati Sahni was an integral part of the remarkable things that happened in J&K Regional Branch of Indian Institute of Public Administration from (1979-2010). The J&K Regional Branch to perpetuate his memory has instituted an annual Sat Pal Sahni Memorial Lecture delivered by eminent personalities. Three lectures organized in his memory so far were delivered by ShriVedBhasin, Chairman, Kashmir Times Group of Publications Jammu, ShriSaleem Beg, former Director General of Tourism Government of J&K and a heritage conservation expert and noted journalist Shri Raj Chengappa, Editor in Chief, The Tribune. SmtPremSahni has been gracious enough to attend each of these programs to renew the couple's bonds with the Regional Branch.



J&K REGIONAL BRANCH OF IIPA IN RETROSPECT

J.B.S Johar¹

Established in 1954, as an autonomous institution under the Societies Registration Govt. Act of India, Indian Institute of Public Administration was formally inaugurated by Shri Jawahar Lal Nehru, the first Prime Minister of India, as the first President of this august body, on March 29, 1954 at New Delhi.

Regional branches of IIPA function as extended arms of IIPA New Delhi, under a well defined legal and administrative system, with centralized control over grants and new membership.

J&K Regional branch has all along been in the forefront of the most active regional branches, playing a pivotal role in varied contexts- organizing seminars, symposia, workshops, conferences and guest lectures by eminent speakers on important key issues and other topics of contemporary relevance. The membership of this branch comprises of govt. officials, academicians, professionals and members drawn from corporate world. The branch was registered with Registrar of societies J&K, in 2007 and has presently 347 members.

Over the years, the regional branch has expanded its activities and made a sizable contribution in the field of public administration and governance. Notably, this branch has actively involved university of Jammu and University of Kashmir, govt. departments and a few NGO's in pursuit of excellence in study and research relating to governance and public administration.

In yester years, this branch had been functioning from several make shift premises, latest in a small hall in the department of Distance Education – courtesy University of

¹ The author is a Retd. Chief Engineer and presently Hony Secretary of the J&K Regional Branch of IIPA

Jammu till 2008. In February 2008, we entered into a MOU for establishment of "Centre Of Excellence in Public Administration and Management". The University of Jammu has been gracious enough to provide a piece of land measuring one kanal in front of Directorate of Distance Education, University of Jammu on left bank of river Tawi.

Prof. Amitabh Mattoo, Former Vice Chancellor, University of Jammu laid the foundation stone of this centre on April 19, 2006. Shri Ghulam Nabi Azad, Former Hon'ble Chief Minister of J & K inaugurated the centre on April 21, 2008. The construction of building was executed through J & K Police Housing Corporation.

The Study Centre houses an auditorium with a seating capacity of 113, a library, two office rooms and a toilet block. The library has been named after late Shri Veeranna Aivalli, the founder secretary of this branch for more than two decades.

Over the years new programmes have been added in the curriculum. Invited lecture in the memory of Shri. Sati Sahni is organized every year. Students of the college participate in annual debate held in the name of Shri Veeranna Aivalli both at Srinagar and Jammu. Publication of Bi-annual newsletter by Regional Branch is regular feature and each issue focuses on the current challenges. Workshops, Training programmes on different facets of administration spread over a day or two have been introduced in which young and budding administrators from different specialities participate. The support cooperation and encouragement from the govt. is laudable for which we offer sincere thanks.

It is hoped that with the created infrastructure, professionals and experts of J & K Regional Branch would act as an Advisory body "in shaping the policies and programmes of the government.

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
NEW DELHI**

AIMS AND OBJECTIVES

The main objectives of the IIPA include:-

- to promote and provide for the study of Public Administration and economic and political science with special reference to public administration and the machinery of government and for educational purposes incidental thereto;
- to undertake , organize and facilitate study courses, conferences and lectures and research in matters relating to public administration;
- to undertake and provide for the publication of journals and of research papers and books to impart training in and promote study of public administration;
- to establish and maintain libraries and informative services to facilitate the study of public administration and spreading information in regard thereto;
- to constitute or cause to be constituted Regional Branches at convenient centres in India to promote the objectives of the Society;
- to cooperate with approved institutions and bodies for the purpose of helping the cause of public administration;

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION, New Delhi

J&K REGIONAL BRANCH

BYE - LAWS

In terms of Rules 26 and 27 of Bye - Laws of Regional Branches of Indian Institute of Public Administration, Indraprastha Estate, Ring Road, New Delhi-110002, the following Rules of Business are framed with the approval of the General Body which met on Jan 8, 2005 at Jammu

MEMBERSHIP

2. The Rules for eligibility and procedure for acquiring membership shall be governed by the Rules framed by the parent body i.e the Indian Institute of Public Administration, New Delhi from time to time.
3. All members of the IIPA residing in the State of Jammu and Kashmir shall be members of the J&K Regional Branch of IIPA. Any member coming to J&K temporarily on posting and otherwise, may inform the Regional Branch so that he is brought on the mailing list and will be designated as a non-permanent member.
4. The term "Members" referred to in the Bye-Laws includes Members, Associates Members, Corporate Members, Honorary Members but does not include student members. The associate members, honorary members and non –permanent members would not be eligible to vote for elections.
5. Election of office bearers will be conducted during an Annual General Body Meeting in the month of December/ January. The election of office bearers/executive committee will be through voting by raising of hands. At least one member will propose the name and 2 others will second the proposer. The Returning Officer for the election will be decided by the Executive Committee.
6. Jammu and Kashmir Regional Branch shall elect following Office Bearers from amongst its members who shall hold office for 2 years and shall be eligible for re-election:-

1. Chairman
2. Vice Chairman (Jammu)
3. Vice Chairman (Kashmir)
4. Vice Chairman (Central)
5. Honorary Secretary
6. Honorary Treasurer
7. Joint Secretary (Jammu)
8. Joint Secretary (Kashmir)
9. Director Seminars
10. Joint Director Seminars (Jammu)
11. Joint Director Seminars (Kashmir)

The Vice Chairman (Kashmir) and Joint Secretary (Kashmir) will be from amongst members based in Kashmir round the year. Similarly, Vice Chairman (Jammu) and Joint Secretary (Jammu) will be from amongst the members based in Jammu round the year.

7. The Chairman will preside over all meetings of the Executive Committee as well as General Body. In his absence, one of the Vice Chairmen so designated by the Chairman or if the Chairman has not designated anyone, the senior-most Vice Chairman will carry out responsibilities of chairing a meeting of the Executive Committee or General Body.

EXECUTIVE COMMITTEE

8. Besides the 11 Office Bearers, there will be 15 members of the Executive Committee not less than 3 members each from amongst members who are located round the year in Kashmir and Jammu Divisions.

MEETINGS

9. The General Body Meeting will be held every year in the month of December/January. The Executive Committee will meet as frequently as possible but not less than 3 times in a year in Jammu and 3 times in Srinagar. At least 15 days notice shall be given to the members for calling the Annual General meeting. Notice of at least 2 days will be given for the meetings of the Executive Committee.

QUORUM

- 10.** Quorum of the General Body meeting shall be 10 percent of members on roll and that for the Executive Committee will 7 members.
- 11.** The Regional Branch shall forward to the Director of the Institute an Annual Report for the previous financial year on its workign by the 1st Week of June of the following year so that the ectivities of the Regional Branch may appropriately be incorporated in the Annual Report of the Institute.
- 12.** The Regional Branch may undertake, among other things, the activities of the following types:-
 - a. Lectures, Seminars/symposia in pursuance of the objectives of the Institutue.
 - b. Research Projects.
 - c. Training Courses.
 - d. Publication of Journals, newsletter and books.
 - e. Use of training aids and films.
 - f. Formulation of study groups to study the current administrative problems.
 - g. Establishment of a library service to the members.
 - h. Liaision with Universities in the region and staff training institute.
 - i. Undertake joint programmes in collaboration with other Regional and local branches and Institutions /bodies with similar objectives.
 - j. Within the framework of these objectives, undertake development activities in rural areas with the cooperation of the state Governement and to render such assistance as may be called upon
- 13.** For the purpose of maintenance of accouts, the financial year of the J&K Regional Branch shall be from 1st April to 31st March. The funds of the Regional Branch shall be kept in a Scheduled Bank/Cooperative Bank. The Annual accounts of the regional branch shall be audited by Chartered Accountant and a copy of the audited accounts shall be submitted to the Director of the Institute alongwith the Annual Report of the Branch.



J&K REGIONAL BRANCH OF IIPA - MY IMPRESSIONS

Prof. Mehraj Uddin¹

Regional Branch of Jammu & Kashmir of IIPA is a pioneer Institute in the State of Jammu and Kashmir with its main focus on sharpening the administrative skills and striving for academic excellence.

The Regional Branch over the decades, under the dynamic leadership of stalwarts like Shri Veeranna Aivalli (IPS), Shri J. A. Khan (IAS), Shri S.S. Bloeria (IAS), Dr.A.Bhan (IPS) and various other dignitaries has played a very important role in the State of Jammu and Kashmir and has contributed in almost every sphere of life.

The Institute over the decades has been a hub of activities and a series of seminars, workshops, guest lectures by the experts on current and important issues are conducted every year on regular basis, both at Srinagar and Jammu. Seminars, workshops, discussions on issues of public importance like consumerism and consumer rights, education and higher education, politics and political will, governance, right to information, juvenile justice, environment, biodiversity, crime and criminal behaviour has been of great significance to the public at large.

I have long association with the IIPA, Regional Branch and have had the privilege to attend a number of meetings and other academic activities organised by the Institute from time to time. I was really honoured to deliver special lecture on “Dynamics of Higher Education: Changes Dynamics” which was well attended and chaired by the Hon’ble Governor Shri N.N. Vohra.

The Regional Branch of the State has in a real sense enhanced the administrative, managerial, academic insight and leadership qualities of the people at

¹ The author has remained associated with the Regional Branch in various capacities for nearly 3 decades. He served on the faculty of University of Kashmir and is currently Head and Dean, School of Legal studies, Central University of Kashmir.

the helm of affairs in the State of Jammu & Kashmir. I have been benefitted by my close and long association with the Jammu and Kashmir Regional Branch of the Indian Institute of Jammu & Kashmir.



MY ASSOCIATION WITH J&K REGIONAL BRANCH OF IIPA

Prof Rekha Chowdhary¹

My association with IIPA, Jammu and Kashmir Regional Branch dates back to sometimes in early nineties. Before becoming the life member of the IIPA, I used to attend the seminars organized by the regional Branch. 1990s was a turbulent time for J&K. Militancy had been on its peak and there were lot of political, social and administrative developments related to this state and one felt the need of being part of a forum where one could exchange opinions and interact with the experts. Being in Jammu for more than a decade after I was appointed in University of Jammu as a young lecturer, I was hungry for intellectual activities and I found that there was not much that was happening in this city, not even in the University. University still had to start its vibrant seminar culture. By middle of nineties, University of Jammu started becoming very seminar-savvy, but before that IIPA was the only organization that was giving one an opportunity for intellectual stimulation.

It was actually the need for intellectual stimulation that introduced me to IIPA. Along with another younger colleague, I started attending the functions of IIPA. After attending various functions I applied for the membership of this prestigious organisation and became its life time member. At the centre of IIPA at that point of time was Mr. VeerannaAivalli whom I found not only very dynamic but also a good organizer. Although I was a new member he involved me in its activities and even asked me to organize a seminar along with Mr. Sati Sahni who was another central character of the organisation. Between Mr. Aivalli and Mr. Sahni, the organisation was full of life. The functions which were organized were meaningful, relevant to the times and were very

¹ Prof RekhaChowdhary is a senior Member of the IIPA and served on the Executive Committee of the Regional Branch. She is a political scientist of repute who was Dean of the Faculty of Social Sciences and headed the Department of Political Science of the University of Jammu.

keenly attended. At that time, IIPA did not have its own building and it used to function from rented places but Hotel Asia was the venue of the seminars and other functions. I remember attending a number of functions and being also very actively involved in some of these. The additional charm of these functions was Mrs. Aivalli who not only remained present throughout the organisation of the activities but took full interest in these. She had personal relations with most of the members. Mrs. Sahni's presence was also there in most of the IIPA functions.

As a member of the IIPA, I always felt that this organisation was like a family one could always relate to. It gave me enough opportunity not only to express my opinions but also to be fully involved in its activities. If I felt that there was a pressing need to organize a function on an issue, I could present the idea to the executive committee and office bearers and mostly, these ideas were accepted. I had my basic training of organizing the seminars in IIPA only because the first such opportunity was provided to me by this organisation. Later I could use that experience in organizing seminars in the University as well. I was also given opportunity to present my views in the shape of formal presentations. A number of times, I had the privilege to be part of panel discussions organized by IIPA and a number of times I was invited to deliver lectures. All these opportunities helped me grow intellectually. I have also been given opportunity to be the member of executive committee a number of times. This gave me an insight into the internal decision making of the organisation. I could see as to how democratic the executive committee meetings are.

One thing which is fascinating about the IIPA as an organisation in Jammu is that it is a wonderful space for bureaucrats, police officials, technocrats, academicians, business people and civil society members to come together on the same platform. It is a rare forum which has remained vibrant for so many years. Though Mr. Aivalli was the soul of this organisation and Mr. Sahni its major organizer, and their loss has been very much felt, but the strength of this organisation can be seen from fact that it has continued to remain vibrant even after their departure. Another important personality who gave it a sense of stability and continuity was Mr. Ram Sahai. His untimely departure also was felt but the strength of the organisation continues to remain.

That the regional branch of Jammu has continued to organize its activities year after year and has rather expanded itself over the last few years, adds to its profile. With the organisation owning its own building and having a very good seminar hall of its own, has been a boon. Of late, the organisation has also started training programmes. The able present leadership with its sense of commitment has continued to keep it vibrant.



COMMEMORATIVE NOTE ON THE COMPLETION OF THIRTY FIVE YEARS OF FUNCTIONING OF THE J&K REGIONAL BRANCH OF IIPA

SWAMI RAJ SHARMA¹

The J&K Regional Branch of Indian Institute of Public Administration is shortly completing thirty five years of its functioning. The state branch was established in 1977-78 while its parent body was established at New Delhi in early fifties by the Govt. of India with the basic objective to instill better capacity building standards for good governance in the junior, middle and senior level I.A.S Officer in particular and the State Administrative Service Officers and Officers of the Technical Departments dealing with the administrative matters in general. The capacity building mission is carried out by conducting short term orientation courses, seminars, debates and discussions. The quarterly journal published by IIPA disseminates valuable information contributed by reputed ex-Administrator academicians. The state branches supplement the role of the parent organization. I have no hesitation to record that J&K Regional Branch of I.I.P.A has been second to none in the matter of doing the assigned job. When I recall the past of the J&K Regional Branch of IIPA, I Dem it fit to pay rich tributes to late Sh. VeerannaAvaili (IPS), Late Sh. Ram Sahai and Late Sh. Sati Sahni the three pillars of the J&K Branch for their memorable contribution to make the functioning of the branch quite impressive. It is also acknowledged that the present leadership of the branch is carrying on the programmes efficiently and effectively.

Late Prof. Appleby who was an acknowledged authority in the subject of Public Administration and who studied the qualitative role of ICS and I.P.S in the domain of Public Administration in India called them as “rare birds” of high repute. He also called them as pillars of the British “Steel frame” who virtually ruled British India most successfully. Their selection to the service was based on lord Macanlay’s thesis of

¹ The author is former IAS officer of the state and was Hony Secretary of J&K Regional Branch of IIPA. Presently he is senior advocate J&K High Court.

selecting young talented and meritorious persons to the service. They mostly learnt administration on the job. Their successors IAS and IPS follow the same model of selection. They are in addition given repeated capacity building short term orientation courses. But certain disturbing trends in the field of capacity utilization are being noticed day in and day out mostly in the form of integrity cracks. It is also noticed the some civil servants succumb to political pressures in the decision making processes. This should necessitate the re-appraisal of our in-service orientation course to develop better capacity utilization aptitude. Proper shift has to be considered for better capacity utilization aptitudes in the civil servants along with their capacity building standards. New strategy to tackle the institutionalized corruption need to be tried by entrusting the primary responsibility in the matter to the minister incharge, the Administrative Secretary and Head of the Department. The vigilance organization may monitor the modus operandi of corruption to these authorities under intimation to Chief Minister. These authorities must ensure follow up action in time. Moral and Legal steps need to be introduced to make the role of Minister-incharge, Administrative Secretary and the H.O.D as Caesar's wife above suspicion. Then other will follow the suit. Only then the warning given by Late Rajiv Gandhi that 15 N.P out of a rupee is reaching the beneficiaries shall get rectified.

The J&K Regional Branch of IIPA may also undertake case studies on important issued like discrimination between the three regions and delegation of more powers to Panchayats to give impartial and objective suggestions to the Government. The new message to this Branch would be to redesign more and more seminars on better capacity utilization programmes. Occasional talks on these issues by outstanding scholars of Gita, Quran and Bible followed by extensive discussion will also be a good addition.

**INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
J&K Regional Branch**

LIST OF OFFICE BEARERS AND EXECUTIVE COMMITTEES MEMBERS 2012-14

OFFICE BEARERS

S. No.	Name S/Sh./Smt.	Member-ship No.	Correspondence Address	Contact No.	E-mail
1.	Dr. S.S Bloeria Patron	1510	H.No. 11, Sec-7, TawiVihar Colony, Sidhara, Jammu	9419000922	sbloeria@rediffmail.com
2.	Dr. Ashok Bhan, IPS Chairman	4352	26/6- ChanniHimmat Housing Colony, Jammu	9419000925	bhan.ashok@gmail.com
3.	Dr. C.M Seth, IFS (Retd.) Vice Chairman, (Jammu)	4973	59-A/D Gandhi Nagar Jammu	9419011804	drcmseth@rediffmail.com
4.	A.M Watali, IPS (Retd) Vice Chairman (Kashmir)	1060	25/B TawiVihar, Sidhara, Jammu	9419008442	anwatali@gmail.com
5.	B.R Sharma, IAS Vice Chairman (Central)	4249	Spl. Govt. Qtr. No. 7, Gandhi Nagar, Jammu	9419180655	brijrajsharma1984@gmail.com
6.	J.B.S Johar Hony Secretary	6735	2/7 –Triakuta Nagar, Jammu	9419198439	jbsjohar@gmail.com
7.	T.P Singh Hony Treasurer	0518	206-B Sec-5, Triakuta Nagar, Jammu	9419189704	tpsingh11@hotmail.com
8.	Vikrant Kuthiala Joint Secretary (Jammu)	7218	1-Canal Road, Jammu	9419186555	vikrantkuthiala@gmail.com
9.	G.M Andrabi Joint Secretary (Kashmir)	10856	Staff Officer to IGP Kashmir, IGP Kashmir Office, Srinagar	9419002058	Sgmandrabi@gmail.com
10.	Prof. Versha Mehta Director (Seminars)	8260	218- KhajuriaNiwas, B.C Road, Rehari, Jammu 180001	9469213474	Vm.k2002@yahoo.com
11.	Dr. Alka Sharma Joint Director (Seminars)	10872	H.No. 65, B.C Road, Opp. Gurdwara, RehariChungi, Jammu 180001	9419140828	Alkasharma.mba@yahoo.com
12.	Mushtaq Ahmad Darzi Joint Director (Kashmir)	7558	Dept. of Management Studies, University of Kashmir	9419089086	Mushtaqad62@yahoo.co.in

EXECUTIVE COMMITTEE

S.No.	Name S/Sh./Smt.	Membership No.	Correspondence Address	Contact No.	E-mail
1.	Dr. PawanKotwal, IAS	9140	34-A, (Govt. Qrts) Gandhi Nagar, Jammu	0191-2478999 9419180904	
2.	Lalchand, IFS	1568	Chairman, J&K State Pollution Control Board Vill-Kheyrian, GoleGujral, Jammu 180002	0191-2476927 9419192249	Lalchand53@gmail.com
3.	Manoj Kumar Dewedi, IAS	9363	Commissioner/Secretary to Govt. Science and Technology Dept. J&K A-16, Govt. Qrts Gandhi Nagar Jammu	9419000504	manojdwivedi@yahoo.com dwivedim@nic.in
4.	Nisar Ahmed, IPS	10183	Near BathindiMorh, Jammu BPO Sunjwan, 180011	9419134353	nisar.ah82@yahoo.com
5.	Chander Gulhati	7810	M.D National Garage, B.C Road, Rehari, Jammu	9419141048	gulhati_chander@rediffmail.com
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8.	Basheer Ahmed Shah	7703	H.No. 127, Jahangir Colony, BaghatBarzullah, Srinagar	9419012536	bashirahmad.shah@gmail.com
9.	Prof. Mehraj –u-din	8128	Prof. Central University Kashmir, Srinagar	9419000976	Mirmehraj_999@rediffmail.com
10.	Kh. Bashir Ahmad	6173	62-Gogji bagh (Opp. Govt. Polytechnic College) Srinagar	9419000205	cctjk@rediffmail.com
11.	Prof. S.M Afzal Qadri	8124	QADIRIS Broadway street, Bahak, NaseemBagh, Srinagar	9419000386	Smafzal51@yahoo.com
12.	M.M Gupta	11491	42-C/C, Gandhi Nagar, Jammu	9419194380	rmg5574@gmail.com
13.	Jagjeet Singh Sudan		75-B/B, Gandhi Nagar, Jammu	9419797548	Jssudan51@gmail.com
14.	Dr. G.N Qasba	6248	NaseemBagh, HazratBal, Srinagar	9419000493	dragasba@gmail.com
15.	Prof. Rekha Choudhary	7554	20-A, New Campus, University of Jammu.	9419145923	rekchowdhary@gmail.com

PROGRAMMES ORGANISED BY THE REGIONAL BRANCH

S. NO.	DATE & PLACE	NATURE OF PROGRAMME	PARTICULARS OF PROGRAMME	GUESTS & PARTICIPANTS
1.	26.12.1981	Lecture	Health Project Planning, Institute of Medical Sciences, Srinagar.	Speaker: Sh. A.K Nagpal, Project Director, Inst. Of Medial Science, Srinagar
2.	11.01.1982	Lecture	The Insurgent Movement in India	Speaker: Brig. Gurinderjit Singh, D.I.G, BSF, Jammu
3.	23.01.1982	Lecture	Limitations of Bankers as Lenders	Speaker: Sh. M.H Jowher, Manager, Bombay Mercantile Co-operative Bank Ltd. Srinagar.
4.	27.02.1982	Lecture	Single Line Administration in Srinagar	Speaker: Sh. Omar Jan, District Development Commissioner, Srinagar
5.	16.03.1982	Lecture	The Problems of Economic Growth of J&K	Speaker: Shri M. Rehman, IAS
6.	24.04.1982	Lecture	Policy and Public: A study in Social Interaction	Speaker: Sh. M.M Wazir, IPS DGP Transport J&K State
7.	08.05.1982	Lecture	Changing Role of Public Administration	Speaker: Prof. M.V Mathur, Vice president of IIPA, New Delhi
8.	09.06.1982	Lecture	Cost Benefit Analysis with reference to the Education Planning in India.	Speaker: Miss. Sushma Choudhary, IAS
9.	21.08.1982	Lecture	Formal Inauguration function of IIPA	Chief Guest: Shri B.K Nehru, Governor of J&K State
10.	08.09.1982	Lecture	Training in Mgt. and Public Administration	Speaker: Dr. M.Zaheer, IAS, Director IMPA J&K
11.	02.12.1982	Lecture	Motivation of Industrial Employees	Speaker: Sh. K.S Gergan, GM HMT Watch Factory, Srinagar
12.	29.12.1983	Lecture	Administration of justice	Speaker: Sh. P.L Handoo, Minister of Law and Revenue, J&K
13.	07.01.1983	Lecture	Anti-corruption	Guest Speaker: Sh. P.L Handoo, Minister of Law and Revenue J&K
14.	19.01.1983	Discussion	Four Costly Failure	Members discussed Sh. N.A Palkhivala's article
15.	16.04.1983	Lecture	Taxation Administration	Speaker: Sh. G.L Garoo, Inspecting Asstt. Commissioner of Income Tax, Jammu
16.	06.05.1983	Lecture	Single Line Administration – An Engineer view Point	Speaker: Sh. N.A Qazi, Chief Engineer, Irrigation and Flood Control Deptt. Srinagar
17.	04.08.1983	Lecture	Some thoughts on Public Administration	Speaker: Dr. K.Raghavendra Rao, Prof. of Political Science, University of Karnataka, Dharwad
18.	14.09.1983	Lecture	Ethics and Administration	Speaker: Dr. Acharya Kusum
19.	17.09.1983	Lecture	Performance Budgeting	Speaker: Prof. K.L Handa, Prof. of Financial Mgt. IIPA, New Delhi
20.	Sept.29, 1983	Lecture	Some thoughts on Administration	Speaker: Dr. Farooq Abdullah, Chief Minister, J&K State.
21.		Lecture	Administrative Law in India	Speaker: Sh. M.Hidayatullah Hon'ble Vice – President of India & President of the IIPA, New Delhi Chief Guest: Sh. B.K Nehru Hon'ble Governor of Jammu and Kashmir.
22.	14.03.1984	Lecture	Financial Administration	Speaker: Sh. S.S Ahmad, Accountant General, J&K
23.	Sept. 22, 1984	North Zone	Anti -Poverty Programme –Role	Chief Guest: Justice A.S Anand

		Seminar	of the Centre and States	Speaker: Sh. Jagmohan, Hon'ble Governor J&K
24.	25.05.1984	Lecture	Roads and Road Transport Administration in India	Speaker: Sh. K.K Sarin Director General Roads Development and Addl. Secretary in the Ministry of shipping & Transport, GOI
25.	25.05.1984	Lecture	Police and Public Relations	Speaker: Sh. D.N Kaul, IPS (Retd.) Ex. Inspector General of Police, J&K
26.	17.08.1984 Srinagar	Seminar	Lakhina Model –Appraisal	Speaker: Sh. ParvezDewan, IAS Director, J&K State Inst. Of Management
27.	22.09.1984 Srinagar	Seminar	Anti – Poverty Program Role of the center and the States	
28.	23.10.1984 Srinagar	Condolence Meeting	Issues of National Security	Speaker: Prof. A.P Rana, Head of the Department, Deptt. of Political Sciences, M.S University of Borada
29.	02.11.1984 Srinagar	Seminar	Condolence meeting on the assassination of Mrs. Indra Gandhi	
30.	05.12.1984 Jammu	Talk	Role of Transport in Development of J&K	Speaker: Sh. M.M Khajorria, IPS Director General Transport J&K
31.	28.02.1984 Srinagar	Seminar	Massive Mandate –What it means to the country (Part-I)	Speaker: Sh. S.P Sahni, Director General Information & Publicity J&K Govt.
32.	05.03.1985 Srinagar	Lecture	Part –II	Speaker: Sh. S.P Sahni, Director General Information & Publicity J&K Govt.
33.	15.03.1985 Srinagar	Lecture Meeting	Revenue Administration then & now	Speaker: Sh. S.A Qadri, IAS (Retd.)
34.	Aug. 1, 1985 Srinagar	Lecture	Lecture Meeting	Addressed by: Sh. U. Gosh, Mg. Director, J&K State Road Transport Corporation Presided by: Sh. M. Rehman, IAS
35.	June 25, 1985 Srinagar		The crises of Contemporary Indian Political System	Speaker: Prof. A.M Raja Ekhariah, Head, Deptt. of Political Science, University of Karnataka, Presided by: Sh. V. Aivalli, IPS Hony. Secretary of the Branch
36.	Sept. 1985 Srinagar	Regional Conference	National Integration Role of Administration	Theme Paper was presented by Dr. O.P Minocha of IIPA, New Delhi Inaugurated by: Sh. S.B Chavan, Chief Minister of Maharashtra, Velidatory Address by: Dr. P.R Dubhashi, Director IIPA.
37.	Oct. 21 1985 Jammu	Lecture	Environmental Management	Speaker: Dr. Ashok Khosla, Formerly Director of UN Developmental Programme
38.	Oct. 30, 1985 Jammu	Lecture	Modern Trends in Management	Speaker: Prof. Ram Parkash, IIPA, New Delhi
39.	Dec 13, 1985 Jammu	Lecture	Role of Intelligence in the Formulation of Government Policies	Speaker: Sh. Amar Kapoor, Addl. IGP, Home Guard Presided by: Sh. V. Aivalli, Hony. Secretary of the Branch
40.	16.04.1986 Jammu	Lecture	Computer in the service of Management	Speaker: Sh. Rajiv Ghai, Sr. System Executive, University of Jammu, Jammu
41.	19/20.07.1986	Seminar	Whither Terrorism	Inaugurated : Dr. A.S Anand, Chief Justice J&K High

	Srinagar			Court, Srinagar Presided by: Sh. J.M Qureshi, IPS
42.	Oct. 2, 1986 Srinagar	Seminar	Administrative Problems of the Next Fifteen Years	Chief Guest: Sh. B.K Goswami, IAS chief Secretary, J&K Speaker: Sh. Naresh Chandra, IAS
43.	22.10.1986 Srinagar		Annual Election	Chairman IIPA, J&K Regional Branch
44.	26.11.1986 Jammu	Releasing Ceremony	Souvenir (1986)	Dr. Farooq Abdullah, Hon'ble CM, J&K
45.	24.12.1986 Jammu	Lecture	Organizational Change	Speaker: Prof. B.R Mehrotra, HOD, Business Management, JU
46.	26.03.1987 Jammu	Lecture	Excellence in Administration	Speaker: Prof. S.K Sharma, Chairman, Deptt. of Public Administration, Punjab University, Chandigarh
47.	10.04.1987 Jammu	Lecture	Administrative Challenges before the new Government	Speaker: Dr. Farooq Abdullah, Chief Minister, J&K
48.	24.04.1987 Jammu	Seminar	Darbar Move –The Alternative	Speaker: Dr. Farooq Abdullah, Chief Minister, J&K
49.	20.05.1987 Jammu	Seminar	The American Constitutional	Speaker: Elis Katz, Prof. of Political System, Temple University, USA
50.	20.06.1987 Srinagar	Seminar	Indo-US-Relations	Speaker: Mr. John Gunther, Dean, H.E Ambassdor of UAS in India.
51.	16.07.1987 Srinagar	Lecture	Development through Democratic Process	Speaker: Shri. S. Ramanathan,(Retd.) Director, IIPA New Delhi
52.	01.08.1987 Srinagar	Seminar	National Integration Economic Perspectives	Speaker: Dr. Farooq Abdullah, Chief Minister, J&K
53.	03.10.1987 Srinagar	Seminar	New Trust in Democratic Decentralization	Inaugurated by: Sh. R.S Chib, Minister of Health & Family Planning J&K Valedictory Address by: Sh. Mohd. Shafi, Minister of Agriculture J&K
54.	08.10.1987 Srinagar	Seminar	Excellence of Executive Performance	Speaker: Prof. Ram Parkash, IIPA, New Delhi
55.	17.10.1987 Srinagar	Lecture	Corruption in Public Life	Speaker: Prof. Riaz Punjabi, Distance Education Deptt. University of Kashmir
56.	29.10.1987 Srinagar	Lecture	Decentralization Transactional Analysis	Speaker/Chief Guest: Sh. A.S Qadri
57.	22.12.1987 Jammu	Lecture	An approach to inter-personal Effectiveness	Speaker: Prof. B.S Bhatia, University of Patiala, Punjab
58.	06.03.1987 Srinagar	Lecture	Legislative Presidency	Speaker: A. James Reichley, Sr. Felllow, Brooking, Institute, Washington, D.C
59.	07.03.1987 Srinagar	Seminar	Presidency and US Political System	Speaker: A. James Reichley, Sr. Felllow, Brooking, Institute, Washington, D.C
60.	10.04.1988 Srinagar	Seminar	Changing Emerging Role of the personnel Management Professional.	Speaker: Mr. Jack. W.Johnson, Executive Director, Federal Mediation & Conciliation Services, Washington D.C
61.	12.04.1988 Jammu	Seminar	Changing Role of Labour Organization as seen by Management	Speaker: Mr. Jack. W.Johnson, Executive Director, Federal Mediation & Conciliation Services, Washington D.C
62.	30.05.1988 Srinagar	Lecture	Civil Servant and the Panchyati Raj	Speaker: Dr. R.R Dubhashi, Secretary (Co-ordination Cabinet) Cabinet Secretariat, New Delhi.
63.	06.08.1988	Lecture	Policy Making in Government	Speaker: Prof. S. N Sadasivan, IIPA, New Delhi

	Srinagar			
64.	06.08.1988 Srinagar	Seminar	Improving City Environment – A Holistic Approach	Speaker: Dr. Richard Anderson Associate Prof. School of Architecture & Planning, University of New Mexico.
65.	Oct, 19, 1988 Srinagar	Annual Seminar	District Planning	Inaugurated by: Sh. Mohd. Shafi, Hon'ble Minister for Agriculture Valedictory Address by: Dr. Farooq Abdullah, Hon'ble Chief Minister, J&K State
66.	28.01.1989 Srinagar	Lecture	Politician and Civil Servant	Speaker: Prof. S.R Maheshwari, IIPA, New Delhi.
67.	16.02.1989 Jammu	Lecture	Zero Base Budgeting	Speaker: Prof. K.L Handa, IIPA, New Delhi
68.	03.03.1989 Jammu	Lecture	Accountability of Civil Servants Particularly those of the Secretariat	Speaker: Prof. R.B Jain, Deptt. Of Political Sciences, University of Delhi
69.	05.04.1989	Lecture	Alternatives to the Indian Civil Service –The French Model	Dr. S.R Maheshwari, Prof. of Political Sciences & Public Administration, IIPA, New Delhi
70.	27.07.1989 Srinagar	Lecture	Relevance of all India services in TODAY's Contest.	Speaker: Sh. N.B Bhat, (Formerly of the Indian Police Service) Senior Advocate, Bangalore
71.	28.07.1989 Srinagar	Lecture	Mis-use of constitutional protection by the civil servants	Speaker: Sh. N.B Bhat Industrial (Formerly of the Indian Police Service) Senior Advocate, Bangalore
72.	Dec 14, 1990 Jammu	Lecture	Economic situation in J&K	Speaker : Sh. S.P Sahni, Former D.G Information.
73.				
74.	Jan 7 , 1991 Jammu	Lecture	Individual and Organizational Excellence	Speaker: Prof. Ramesh Kumar Arora, Prof. of Public Administration & Director School of Social Sciences, University of Rajasthan, Jaipur. Chief Guest: Sh. Virendra Parkash, Advisor to Governor, J&K
75.	Feb 9, 1991 Jammu	Seminar	Whither Terrorism	Inaugurated by : Sh. R.P Sethi, Hon'ble Judge J&K High Court Chaired by: Sh. Ved Marwah, Hon'ble Advisor to Governor Sh. P.G Halrankar, Former D.G, C.R.P.F Presided by Justice K.K Gupta, Hon'ble Judge J&K High Court.
76.	March 16, 1991- Jammu	Lecture	Central of Reserve Bank of India in Public Sector Banks for improvement of customer service.	Speaker: Sh. C. Hari Kumar Manager & Joint, Chief Officer, RBI, Gandhi Nagar, Jammu
77.	April 18, 1991	Talk	"Gulf War Lessons for India's Defense Administration"	Speaker: Air Comdr. Jasjit Singh, Director Institute for Defense studies and Analysis, New Delhi
78.	May 1, 1992	Talk	Role of State Govt. for Autonomy of Local Authorities	Speaker: Prof. Abhijit Datta IIPA, New Delhi.
79.	June 19, 1992	Talk	Whither National Police Commission Report	Speaker: A.G Noorani, Advocate, Supreme Court, Bombay.
80.	July 24, 1992 Jammu	Talk	Public Administration as a Catalyst for Socio-Economic Transformation	Guest Speaker: Dr. G.R.S Rao, Director Raja Ji, International Institute of Public Affairs & Public Admn. Hyderabad.
81.	Oct 6, 1992	Talk	Whither National Police	Speaker: A.G Noorani, Advocate, Supreme Court,

	Jammu		Commission Report	Bombay
82.	Oct 24, 1992 Jammu	Seminar	Future of Teaching, Training & Research in Public Administration with special reference to Changing Economics Polices & Programme	Chief Guest: Prof. Y.R Malhotra, Vice Chancellor, University of Jammu Presided by: Sh. J.A Khan, IAS
83.	19.06.1993 Jammu	Lecture	New Europe Premises and Problems	Speaker: Shri Sati Sahni, Former D.G Information, J&K Govt.
84.	07.08.1993 Srinagar	Lecture	Financial Crises in J&K	Speaker: Sh. J.A Khan, IAS
85.	03.10.1993 Jammu	Seminar	Women's Development Problems and Prospects	
86.	19.01.1994 Jammu	Lecture	The Role of Present Day Kashmir	Speaker: Dr. Jatinder Singh, Journalist
87.	05.02.1994 Jammu	Lecture	The Role of Direct Taxes in Liberalized Economy	Speaker: Sh. R.S Rathore, I.R.S Chairman, Central Board of Direct Taxes
88.	16.02.1994 Jammu	Lecture	Ladakh and Central Asia	Speaker: Sh. R.S Fonia, Supdt. Archaeologist, J&K
89.	07.03.1994 Jammu	Lecture	GATT, Dunkel and India	Speaker: Prof. A.N Sadhu, Head, Deptt. of Economics, University of Jammu
90.	April, 1994 Jammu	Lecture	Union Budget and the Its Implication.	Speaker: Shri O.N. Koul, Journalist
91.	13.05.1994 Jammu	Talk	New Work Culture in Liberalized Economy	Chief Guest: Shri A.K Angurana, IAS Registrar, Co-op. Societies, J&K Speaker: Shri. O.N Koul and Sh. K.S Anandraman
92.	30.07.1994 Jammu	Lecture	Humanitarian Intervention	Chief Guest: Shri M.N Sabharwal, Sh. MM Khajuria, IPS Speaker: Dr. Yogesh Kumar Tayagi, School of International Studies, J.L.N University
93.	05.10.1994 Jammu	Regional Seminar	Electoral Reforms	Chief Guest: Sh. B.R Kundal, IAS Divisional Commr. Jammu Speaker: ShriGyus-ud-Din, Shri M.M Khajuria Prof. K.L Bhatia, JU
94.	10.10.1994 Jammu	Talk	Plague Cause, Prevention and Control	Speaker: Dr. VedParkash Gupta, Director Health Service
95.	03.10.1994 Srinagar	Lecture	Changing Socio-Political Order in India	Chief Speaker: Sh. M. Rehman, IAS Speaker: Prof. Agha Ashraf Ali
96.	12.11.1994 Jammu	Lecture	Freedom of Expression by Govt. Servants	Speaker: Justice M. Ramakrishna
97.	11.01.1995 Jammu	Seminar	Industrial Development and Promotion in Jammu and Kashmir	Chief Guest: Sh. B.K Goswami, IAS, Advisor to the Governor Inaugurated by Sh., B.K Kundal, IAS, Divisional Commissioner Jammu
98.	April 21-22, 1995 Jammu	Seminar	Industrialization in Jammu and Kashmir: Prospects and Opportunities, jointly organized	Chief Guest: Dr. Manmohan Singh, Former Union Finance Minister Presided by

			with CCI Jammu and PHD CCI, New Delhi	Gen. K.V Krishna Rao, Governor of J&K
99.	May 2, 1995 Jammu	Lecture	Disintegration of Yugoslavia: A Lesson for India	Speaker: Prof. A.N Sahasrabudhe Presided by: Sh. M.M Khajuria, IPS, Former DGP, J&K
100.	May 3, 1995 Jammu	Lecture	Turmoil in the North East	Speaker: Sh. BalrajPuri, Journalist and Human Right Activist
101.	03.07.1995 Jammu	Lecture	Legal Right of Victims and Their Enforcement	Speaker: Prof. K.L Bhatia Chief Guest: Sh. M.M Khajuria, IPS (Retd.)
102.	17.06.1995 Jammu	Lecture	Latest Techniques of Fracture Trauma Management as in Europe and Their Utility in Jammu	Chief Guest: Dr. K.R Gupta, Principal, Govt. Medical College
103.	15.17.1995 Jammu	Lecture	Forty Years of IIPA –Retrospect and Prospect.	Inaugurated by: Gen. K.V KrishanaRao (Retd.) PVSMM Governor J&K Presided by: Sh. A.M Moses, IAS Advisor to the Governor
104.	18.08.1995 Jammu	Lecture	Erosion of Authority in Administration	Main Speaker: Sh. R.K Takkar, Secretary (Telecommunication) Presided by Sh. J.A Khan, IAS
105.	29.08.1995 Jammu	Seminar	Panchyati Raj and People's Aspiration	Inaugurated by: Sh. B.R Kundal, DC, Jammu Speaker : Prof. A.N Sadhu, JU
106.	31.08.1995 Jammu	Lecture	Income Tax Planning, jointly organized with Jammu CC	Speaker: Sh. R.N Lakhota, Tax Consultant Presided by Sh. Ram Sahai, President CCI
107.	16.09.1995 Srinagar	Seminar	Role of Media in Restoring Peace in J&K	Inaugurated by: Lt. gen. D.D Saklani, Adviser to J&K Governor Valedictory Address by: Gen. K.V KrishanaRao, Governor of J&K
108.	Nov. 6, 1995 Jammu	Symposium	Human Rights: Issues & Prospects	Guest of Honour: Justice Sh. V.S Malimath, Member National Human Rights Commission, New Delhi and Dr. J. Guha Roy, Co-ordinator Faculty, Centre for Adm. Of Justice, IIPA, New Delhi
109.	Nov. 11, 1995 Jammu	Seminar	Role of Women's in Restoring Peace in J&K	Inaugurated by: Ms. SushmaChoudhar, IAS Presided by: Prof. (Smt.) VedGhai, Academician (1 st Session) Smt. GirjaDhar, Chairperson of J&K Public Service Commission (2 nd Session)
110.	May 6, 1996 Jammu	Discussion	Telecommunications – Consolidation and Expansion	Chief Guest: Sh. G.K. Mehrotra, General Manager J&K

				Telecommunication Circle
111.	Oct. 2, 1996 Jammu	Seminar	Coalition Government Experience and Prospects	Chief Guest: Prof. Y.R Malhotra, sh. T.N Chaturvedi, (M.P) Speaker: Prof. O.P Minocha
112.	Nov. 30, 1996 Jammu	Release of Book	The battles of Zojila -1948	Chief Guest: Gen. S. Roy Chowdhury, PVSM: ADC Author: Dr. Sudhir Singh Bloeria, IAS
113.	Dec. 21, 1996 Jammu	Seminar	Judicial Activism	Chief Guest: Sh. P.L Handoo Hon'ble Minister, Law and Justice, Jammu and Kashmir Speaker: Prof. K.L Bhatia, Deptt. of Law, JU
114.	May 1, 1997 Jammu	Lecture	Encroachment Free –Jammu	Speaker: Sh. P.G DharChakraborty, IAS
115.	July 25, 1997 Jammu	Lecture	Fourth Nomani Memorial Lecture on Accountability in Public Service	Speaker: Sh. P.A Roshia, IPS, Former IGP & Advisor, J&K
116.	Aug. 17, 1997 Jammu	Colloquium	May India-Retrospect and Prospect	
117.	Aug. 23, 1997 Jammu	Colloquium	May India-Retrospect and Prospect	
118.	Oct. 17, 1997 Jammu	Regional Conference	Our Goals for 21 st Century a) Economic b) Social c) Administrative	
119.	Dec. 29, 1997 Jammu	Panel Discussion	Panel Discussion by the members Voluntary Disclosure of Income Scheme	Members
120.	March 26, 1998- Jammu	Lecture	Need for Administrative Apparatus to meet growing violence	Speaker: Sh. V. Aivalli, IPS
121.	April 17, 1999 Jammu	Lecture	Political untouchability and its impact on Indian society	Speaker: Justice M. Rama Rois, Former Chief Justice Punjab & Haryana, High Court
122.	July 3, 1999 Srinagar	Lecture	Criminal Justice System-The Indispensability of Police Force in its Enforcement	Chief Guest: R.P Sethi, Hon'ble Judge, Supreme Court of India Speaker: Sh. Bhawani Singh, Hon'ble Chief Justice, High Court of J&K & Dr. FarooqAbdullaha, Chief Minister , J&K State.
123.	Sept. 18, 1999 Jammu	Farewell party	Farewell party and paying of Tribute to Sh. VeeranaAivalli	Speeches: 1. Sh. J.A Khan, IAS 2. Sh. S.P Sahni 3. Dr. RekhaChoudhary 4. Sh. S.R Sharma, IAS (Retd.) 5. Sh. P.K Gupta, IPS
124.	Oct 23, 1999 Jammu	One Day Seminar	Indian Population Policy Challenges and Strategy	Speaker: Sh. S.P Chaubey, IIPA, New Delhi

125.	Nov 21, 1999 Jammu	Lecture	Kashmir Underground	Speaker: Prof. K.N Pandita
126.	March 30, 2000- Jammu	Lecture	Endangered Environment	Speaker: Sh. S.P Sahani
127.	July 15, 2000 Jammu	Lecture	Autonomy Report submitted by J&K Govt. to Central Govt. ISSUE AND PROBLEM	Speaker: Prof. K.N Pandita
128.	May 8, 2001 Jammu	Lecture	Containing Terrorism	Speaker: Sh. Bruce Hoffman RAND Corporation of U.S.A
129.	May 12, 2001 Jammu	Lecture	Containing Militancy in J&K State	Speaker: Sh. T.R Kalra, IPS, (Retd.)
130.	June 16, 2001 Srinagar	Panel Discussion	Problems and Management of Traffic in Srinagar City	Chief Guest: Sh. GhulamMohid-Uddin Shah, acting Chief Minister J&K
131.	July 7, 2001 Jammu	Symposium	Electoral Reforms	Speaker: Prof. R.R Sharma, VC, JU
132.	Sept 25, 2001 Jammu	Panel Discussion	Reviewing the working of Indian Constitution	Speaker: Prof. K.L Bhatia, Deptt. of Law, JU Sh. S.R Sharma, IAS (Retd.)
133.	Oct 12, 2001 Jammu	Lecture	E-Governess	Chief Guest: Dr. Mustaffa Kamal, Health Minister, J&K Speaker: Sh. S.H Singh, IAS Joint Secretary, Ministry of Information Technology, GOI
134.	Oct 30, 2001 Jammu	Seminar	Disaster Management – Lesson drawn and strategies for future	Chief Guest: Sh. I.S Malhi, IAS, Chief Secretary to J&K Govt. Speaker: Sh. T.R Kalra, IPS (Retd.)
135.	January, 2002 Jammu	Lecture	Crime & Criminal Justice System	Chief Guest: Sh. K.N Suhrawardy , Hon'ble MOS (Home) Speaker: Prof. Mehrajuddin, KU
136.	January 21, 2002- Jammu	Lecture	Does SAARC have a future	Speaker: Sh. Sati Sahani, Director Seminars
137.	Feb 15, 2002 Jammu	Lecture	India's Security Concerns	Chief Guest: Dr. Farooq Abdullah Chief Minister, J&K State Speaker: Sh. G.P Parthasarthy , IAS Former Indian High Commissioner to Pakistan
138.	March 30, 2002 Jammu	Panel Discussion	Corruption in Public Life	Chief Guest: Prof. R.RSharma, VC, JU Panel List: 1. Justice (Retd.) O.P Sharma 2. Mohd. YousafTarigami 3. Sh. Bashir Ahmed, KAS 4. Prof. A.N. Sahdu
139.	May 28, 2002 Srinagar	Lecture	Health Policy-Established & Emerging Challenges	Chief Guest: MianAltaf Ahmed Hon'ble Minister for Health, J&K Speaker :Prof. A.H. Zargar Endocrinologist, SKIMS
140.	July 6, 2002	Talk	Land use in Himalayas	Speaker:

	Jammu			Sh. M.L Dogra , S.E (Retd.)
141.	August 3, 2002 Jammu	Lecture	Pakistan's Proxy War	Chief Guest: J.A Khan , IAS Speaker: Dr. S.S Bloeria, IAS
142.	October 12, 2002, Jammu	Lecture	A decade of reforms: Unfinished Agenda	Chief Guest ; Prof. R.R Sharma Speaker: Sh. A.N Sadhu, JU
143.	Dec 21, 2002 Jammu	Debate	VeerannaAivalli Memorial Debate on Topic: In the opinion of the house the present education system is relevant to the needs of a vibrant India.	Chief Guest: Prof. Amitabh Mattoo, Vice Chancellor, JU Participants: 47 students from JU and Colleges
144.	January 20, 2013 Jammu	Lecture	Accountability Bill	Speaker: Sh. A.M Watali, DIG (Retd.)
145.	Feb 22, 2003 Jammu	Lecture cum Interaction session	Forest Laws and declining wealth forest	Chief Guest: Sh. P.Patnaik, IFS Speaker: Sh. R.D Tiwari, IFS
146.	April 12, 2003 Jammu	Lecture	Good Governance and rapid progress in Singapore	Speaker: Sh. Sati Sahni
147.	April 23, 2003 Jammu	Lecture	Deepening Democracy amidst Strife: Managing J&K Assembly Election 2002	Speaker: Sh. Pramod Jain, IAS
148.	June 14, 2003 Srinagar	Lecture	Dynamics of University of Education –A Socio –Economics Perspective	Speaker: Prof. Jalees Ahmed Khan Tareen Vice Chancellor, KU
149.	June 23, 2003 Srinagar	Release of Book	Dying Terrorism –When ballot won over the bullet	Chief Guest: Sh. Mufti Mohd. Sayeed, Chief Minister, J&K State Authors: Sh. J.A Khan, IAS Dr. S.S Bloeria, IAS
150.	Nov. 22, 2003 Jammu	Lecture	Interlinking of Rivers	Chief Guest: Sh. A. K Srivastva, IFS Ministry of Agriculture GOI Speaker: Sh. B.K Suri, S.E (Retd.)
151.	Dec 20, 2003 Jammu	Debate	VeerannaAivalli Memorial Debate on Topic: In the opinion of the house Regional identity is a threat to the national unity	Chief Guest: Prof. Amitabh Mattoo, VC, University of Kashmir Participants: 48 students from JU and Colleges, Attended by around 300 people.
152.	Jan 24, 2004 Jammu	Lecture	Issues of development in Jammu and Kashmir	Speaker: Prof. A.N Sadhu, JU
153.	Feb 14, 2003 Jammu	Lecture	Trends in Indian Politics	Chief Guest: Prof. Amitabh Mattoo, VC, University of Kashmir Speaker: Prof. NeeraChandhok, University of Delhi.
154.	March 29, 2004-Jammu	Lecture	Civil Service Reforms	Chief Guest: Sh. Sati Sahni, Former DG Information, J&K Speaker : Dr. R.K Barik, IIPA, New Delhi
155.	May 24, 2004 Srinagar	Lecture	Health Care in J&K – A Model for a Millennium	Chief Guest : Dr. S.S Bloeria, IAS Chief Secretary, J&K Speaker : Dr. M.S Khuroo
156.	July 3, 2004 Srinagar	Lecture	Trends in Scientific Technology- Impact on Mankind	Chief Guest: Dr. S. Jalal, Director, SKIMS Soura, Srinagar

				Speaker: Dr. S.N Dhar
157.	July 17, 2004 Srinagar Jammu	Lecture	Municipal Administration with special reference to Srinagar	Chief Guest: Sh. G.H Mir, Hon'ble Minister for Housing & Urban Development. Speaker: G.J Nehvi, IAS (Retd.)
158.	July 17, 2004 Jammu	Lecture	Concept Paper on Rural Planning	Speaker: Er. Madan Dogra
159.	July 29, 2004 Srinagar	Lecture	Emerging Trends in Iraq	Chief Guest: Dr. S.S Bloeria, IAS Chief Secretary to J&K Govt. Speaker: Sh. R.V Raju, IPS, Commr. Of Vigilance, J&K
160.	Aug 21, 2004 Srinagar	Debate	IIPA Cup Inter- College Debate Contest in University of Kashmir Topic: In the opinion of the of the house People have a crucial role in making administration responsive	Chief Guest: Sh. Vijay Bakaya, IAS, Financial Commissioner/Secretary to Hon'ble Chief Minister Speakers: Teams from different colleges of the valley participated.
161.	Sept. 24, 2004 Jammu	Lecture	Problem in conducting Free and Fair Election	Speaker; Prof. Rekha Choudhary, Deptt. of Political Science, JU
162.	Sept. 25, 2004 Srinagar	Prelude Conference	Electrol Reforms	Speaker; Dr. Gul Mohd., KU
163.	Nov. 29 & 30, 2004 Jammu	Seminar	Indian Institute of Public Administration & UGC Special Assistance Programme, Department of Political Science, University of Jammu, Jammu on "Political Economy of Jammu and Kashmir"	29 th November Chief Guest: Mufti Mohammad Sayeed, Hon'ble Chief Minister J&K State. Speaker: Dr. Haseeb Drabu, Prof. R.L Bhat, Sh. M.Y Khan, Prof. Riyaz Punjabi, Prof. Nissar Ali 30 th November Chief Guest: Sh. Muzaffar Hussain Beig Hon'ble Finance Minister, J&K State Speaker 1. Balraj Puri 2. Sh. Gautam Navlakha 3. Prof. A.S Bhat
164.	Dec 20, 2004 Jammu	Debate	IIPA J&K Regional Branch , Jammu and Kashmir, Deptt. of Students Welfare, University of Jammu 3 rd Veeranna Aivalli Memorial Debate 2004	Chief Guest : Prof. Amitabh Mattoo, Vice Chancellor, JU Presided by: Sh. Gopal Sharma DGP, J&K Speaker: 36 student different colleges & Jammu University
165.	Dec 29, 2004 Jammu	Lecture	Issue for Good Governance	Chief Guest: Sh. Mufti Mohd. Sayeed, Hon'ble Chief Minister J&K State Speaker: Sh. P. Shankar, IAS Chief Vigilance Commissioner of India.
166.	Feb 11, 2005 – Jammu	Lecture	Lecture on East-West North South Corridor and Golden Quadrilateral	Chief Guest: Shri G.A Mir, Hon'ble Minister of State (R&B) Speaker: Er. P.N. Dafatri
167.	March 15, 2005- Jammu	Seminar	Lecture on Rights of Consumers	Chief Guest: Shri Taj Mohi-ud-din Hon'ble Minister for CAPD Speakers : Sh. Ajaz Qbal, Director Food and Supplies,

				Jammu, Prof. V.K Kapoor, Sh. Rameshwar Singh Jamwal, Advocate, Sh. VikramGour.
168.	April 26, 2005 - Jammu	Lecture/ Publication	Evolution of a border in Jammu & Kashmir. This was followed by release of Silver Jubilee Souvenir of the Regional Branch	Chief Guest: Dr. S.S Bloeria, IAS Chief Secretary, J&K Speaker: Shri Sati Sahni,
169.	June 4, 2005- Srinagar	Lecture	Capacity Building for Disaster Management	Speaker: Shri B.B Vyas, IAS Divisional Commissioner, Kashmir
170.	June 25, 2005- Srinagar	Seminar	Impact of Turmoil on quality of Life in Jammu and Kashmir	Chief Guest: Shri Mufti Mohd, Sayeed Hon'ble Chief Minister, J&K Key note address by Dr. S.S Bloeria Speakers : Dr. G. Allaqaband, Sh. M.M Bhat IAS, Sh. A. Sahasaranaman, IAS, Dr. M. Margoob, Dr. A.H Gargar, Prof. B.A Dabla. Sh. NazirMasoodi, Dr. A.G Hanger, Dr. A.G Madosh, Prof. Nisar Ali, Dr. Sonallah Dar, Dr. Wahid Khan
171.	June 29, 2005- Jammu	Panel Discussion	IIPA, J&K Regional Branch in collaboration with institution of Engineers, Jammu Local Centre organized a panel discussion on "Water Management in Jammu Province"	Chaired by: Sh. Sati Sahni Panelist Sh. H.B Khajuria, C.E (Retd) Sh. Santokh Singh, C.E (Retd) Sh. Inderjeet Singh, C.E (Retd) Sh. S.N Dullo (Retd.) Regional Director CGWB
172.	July 30, 2005- Srinagar	Lecture	State of Cooperatives Movement in J&K	Chief Guest: Jenab A. A Zargar Hon'ble Minister for Agriculture & Co-operation Speaker : Dr. G.N Qasba, Registrar, Cooperative, J&K
173.	August 20, 2005- Srinagar	Debate	IIPA Cup Inter-College Departmental Debate on "in the opinion of the House Commercialization Compromises Quality of Education"	Chief Guest : Dr. S.S Bloeria, IAS Advisor to Hon'ble CM, J&K Presided by: Prof. Abdul Wahid, Vice Chancellor, University of Kashmir 33 students from different colleges, Universities and Departments Participated in the debate.
174.	Sept. 23, 2005-Jammu	Prelude Conference	Energy Security through Energy Renewable and Energy Conservation	Speaker : Dr. N.K Bansal, Vice Chancellor, SIMDU.
175.	Sept. 12, 2005- Srinagar	Lecture	Science Technology & Society	Speaker : Dr. G.N Qasba, Registrar Cooperative, J&K
176.	August 23, 2005- Jammu	Lecture	Energy Security through Energy Renewal and Energy Conservation	Speaker : Dr. S.K Bansal, Vice Chancellor of Shri Mata Vaishno Devi University, Katra, J&K
177.	Oct 15, 2005- Srinagar	Lecture	Forest Management Scenario in Jammu and Kashmir and Future and Strategy	Chief Guest : ShriSofiGhulamMohi-ud-din Minister for Forests and Environment J&K Presided by Sh. Vijay Bakaya, IAS, Chief Secretary, J&K Speaker : Shri S.D Swatantra, IFS, PCCF J&K.
178.	Dec 19, 2005- Jammu	Debate	4 th VeerannaAivalli Memorial Debate in the opinion of the House Educational Institutions should be totally depoliticized	Chief Guest : Prof. Amitabh Mattoo, Vice Chancellor, University of Jammu Presided by Dr. S.S Bloeria, Chairman IIPA J&K Regional Branch. Guest of Honour : Sh. Gopal Sharma, IPS, DGP, J&K

				State. Speaker : Student for different Colleges
179.	Jan 9, 2006- Jammu	Seminar/AGM	Annual General Body Meeting and seminar on "Towards more Accountability and Transparency"	Chief Guest : Sh. R.P Sethi, Chairman of J&K State Accountability Commission Presided by Dr. S.S Bloeria, IAS (Retd) Chairman IIPA J&K Regional Branch Speaker : Prof. K.L Bhatia, Sh. R.R Swain, IPS, DIG Vigilance
180.	Feb 18, 2006	Lecture	Creativity and Excellence	Speaker: Prof. N.D Mathur, Dean, Colleges of Management Studies, SMVDU
181.	April 8, 2006- Jammu	Seminar	Approaches to Urban planning with special reference to J&K	Chief Guest: Shri Tariq Hamid Qarra Hon'ble Minister for Housing & Urban Development J&K State Speaker:
182.	April 19, 2006- Jammu	Foundation stone	Lay the Foundation stone of IIPA, J&K Regional Branch Study Centre in Public Administration and Management by Prof. Amitabh Matoo, Vice Chancellor, University of Jammu.	
183.	May 29, 2006- Srinagar	Lecture	Time Management	Speaker: Prof. Khurshid Ali, Kashmir University
184.	June 26, 2006- Srinagar	Lecture	Right to Information –A step towards greater accountability and transparency	Chief Guest: Shri A.H Naik, Advocate General, J&K Speaker: Shri R.R Swain, IPS, DIG Vigilance J&K
185.	August 5, 2006- Jammu	Debate	IIPA Cup Inter-College/Departmental debate was organized on the Topic-"in the opinion of house the society can play a decisive role in curbing the menace of corruption"	Chief Guest: Dr. Abdul Wahid, Vice Chancellor, University of Jammu
186.	Sept. 9, 2006- Srinagar	Seminar	Shahtoos- Myths and realities	Chief Guest: Shri Nawang Rigzin Zora Hon'ble Minister for Power, J&K State
187.	Oct. 1, 2006- Jammu	Discussion	Reforms in Criminal Justice System	Speaker: Prof. K.L Bhatia
188.	Oct. 8, 2006- Srinagar	Memorial Function & Exhibition	IIPA J&K Regional Branch in collaboration with the Indian Red Cross Society in Jammu and Kashmir organized a day long Programme on "Earthquake 2005- the year after"	Chief Guest: Shri Shiv Raj Patil Union Home Minister Inaugurated and Presided by Jenab Ghulam Nabi Azad, Hon'ble Chief Minister J&K State Prominent Guests: Hon'ble Governor J&K, Dr. Farooq Abdullah, Former Chief Minister of J&K Sh. B.A Khan, Hon'ble Chief Justice J&K High Court.
189.	Dec 16, 2006- Jammu	Debate	5 th Veranna Aivalli Memorial Inter-college debate in collaboration with Department of students Welfare, JU on Topic "Educational Institutions should not be allowed to become arena	Chief Guest: Prof. Amitabh Mattoo, Vice Chancellor, University of Jammu Speaker: Students from different colleges & Department of Jammu University.

			of political activity”	
190.	Jan 28 , 2007- Jammu	Seminar/AGM	Annual General Body Meeting and Seminar on Peace process – the road ahead	Speaker: Dr. S.S Bloeria, IAS (Retd.) Dr. RekhaChowdhary, University of Jammu , Sh. A.M Watali
191.	Feb 24, 2007- Jammu	Seminar	IIPA J&K Regional Branch collaboration with Director of Tourism, Jammu- Tourism in Jammu- The Road Ahead	Chief Guest: JenabDilwaer Mir, Hon'ble Minister for PHE/Irrigation/Tourism
192.	March 17 , 2007- Jammu	Panel Discussion	IIPA, J&K Regional Branch Collaboration with WWF for Nature India, Jammu	Chief Guest: ShriNarinder Singh, Hon'ble Mayor of Jammu
193.	April 25, 2007- Jammu	Lecture	Cooperative & Peace	Chief Guest: Shri S.S Sahni, IAs Principal Secretary Agr. Production Department, J&K Speaker: Ms. ShashiRajagopalan, Eminent Cooperator & Freelance Consultant.
194.	June 13, 2007- Kashmir	Lecture	Legal Education Opportunities and Challenges	Chief Guest: Retd. Hon'ble Justice, AQ. Parray Former Chairman, SHRC Guest of Honour: Prof. Abdul Wahid Vice Chancellor, University of Kashmir
195.	July 21, 2007- Jammu	Panel Discussion	Consumer & Power Tariff Hike	Chief Guest: Dr. S.S Bloeria, IAS (Retd.) Chairman, IIPA J&K Regional Branch Speaker: 1. Prof. Keshav Sharma 2. Sh. Vikrant Kuthiala
196.	Sept. 1, 2007- Kashmir University	IIP CUP Inter- College/Depart mental Debate	Topic: Lack of proper academic environment is responsible for inadequate success rate of Kashmiri Youth in competitive examination.	Chief Guest: Shri M.S Pandit Chairman, J&K Public Service Commission J&K Presided by: Prof. Abdul Wahid, Vice Chancellor, University of Kashmir
197.	Oct.4, 2007- Kashmir	Lecture	Wild Life Management in Jammu and Kashmir	Speaker : Shri A.K Srivastava, IFS Chief Guest; Prof. Abdul Wahid, Vice Chancellor, Kashmir University.
198.	Oct.9, 2007- Jammu	Talk	Internal Security in India (theme for the 51 st members annual conference of IIPA)	Speaker: Prof. RekhaChoudhary Deptt. Of Political Science, University of Jammu
199.	Nov 27, 2007- Jammu	Lecture	State of Cooperative Movement in J&K	Chief Guest: Shri B.R Kundal, IAS Chief Secretary J&K Govt. Presided by: Dr. S.S Bloeria, IAS (Retd) Chairman, IIPA J&K Regional Branch Speaker: Dr. G.N Qasba Registrar, Cooperatives, J&K
200.	Dec 15, 2007- Jammu	6 th VeerannaAi valli M Memorial Inter- College/Depart mental Debate 2007	Topic: Policing can be made more efficient and effective by outsourcing some Police functions	Chief Guest: ShriKuldeepKhoda, IPS DGP J&K Police Presided by: Prof. Amitabh Mattoo
201.	Jan 5, 2008-	Lecture	Recent Developments in	Speaker: Dr. S.S Bloeria, IAS (Retd.)

	Jammu		Pakistan	Chairman, IIPA J&K Regional Branch
202.	Feb 16, 2008-Jammu	Seminar	IIPA J&K Regional Branch in collaboration with State Vigilance Organization, J&K organized a seminar on "Responsive Governance –Issue and perspectives"	Presided by: JenabGhulamNabi Azad Hon'ble Chief Minister J&K State. Chief Guest: ShriPratyushSinha Central Vigilance Commissioner, Govt. of India. Speaker : Sh. M.K Dwivedi, IAS Sh. Shekar Singh Sh. KhursheedGanai, IAS Sh. B.B Vyas, IAS Dr. Ashok Bhan, IPS Sh. J.A Khan, IAS (Retd.)
203.	March 1, 2008-Jammu	Lecture	Reforms in Criminal Justice system	Chief Guest: Sh. MM Khajooria, Formerly Director General of Police, J&K Presided by: Dr. S.S Bloeria, IAS (Retd.) Chairman, IIPA, J&K Regional Branch Speaker: A/M Watali, Formerly Member, J&K PSC
204.	March 26, 2008-Jammu	Lecture	Wildlife Conservation in Jammu and Kashmir	Chief Guest: Irshad Ahmed Khan, IFS Principal Chief Conservator of Forests, J&K Speaker: Shri A.K Srivastva, IFS Chief Wild Life Warden, J&K
205.	April 21, 2008-Jammu	Inauguration	Inauguration of study centre of Excellence in Public Administration and Management studies	BY JenabGhulamNabi Azad, Hon'ble Chief Minister of J&K In the presence of Prof. Amitabh Mattoo, Vice Chancellor, University of Jammu and Dr. S.S Bloeria, IAS (Retd.) Chairman, IIPA, J&K Regional Branch
206.	April 26, 2008-Jammu	Lecture	Methodology and predictions in Indian Elections	Chef Guest: Shri B.R Sharma, IAS Chief Electoral Officer, J&K Speaker: Dr. O.P Goyal Former Dean, Solcial Science, M.D University of Rohtak
207.	May 22, 2008-Jammu	Lecture	i. Ethics & Morality vis-à-vis Public Administration ii. Ethics and Morality in Corporate sector	Presided by: Dr. S.S Bloeria, Chairman, J&K Regional Branch of IIPA Speaker: Dr. R.R Khajuria Speaker :I.D. Soni
208.	July 19, 2008-Kashmir	Debate	5 th IIPA Cup Inter-College/Departmental Debate in the opinion of the house it is the will of the people that can curb the menace of corruption in the society.	Chief Guest: Prof. Riyaz Punjabi Vice Chancellor, University of Kashmir 35 students from various universities, department and colleges participated in the debates.
209.	Sept. 20, 2008- Jammu	Training Programme	IIPA J&K Regional Branch collaboration with the Business School, JU Programme on "Building Management	Chief Guest: Prof. G.S Sambyal Registrar, University of Jammu 13 Trainees from Govt. Deptts. And Public Sector

			Competence”	
210.	Sept. 30, 2008- Jammu	Prelude Conference	Global Warming –Its impact on India	Speaker: Prof. Shashi Kant University of Jammu
211.	Oct 4, 2008- Jammu	Training Programme	Training Programme on Organization Management	Chief Guest: ShriSudhanshuPandey Divisional Commissioner Jammu 30 Trainees from State Pollution Control Board, Jammu and Public Sector.
212.	Nov 1, 2008	Panel Discussion	IIPA J&K Regional Branch and UGC – Academic Staff College, University of Kashmir organized a Panel Discussion on “Higher Education: Changing Dynamics”	Chief Guest: Sh. N.N Vohra, Governor of Jammu and Kashmir. Presided by : Dr. S.S Bloeria, Advisor to Hon'ble Governor, J&K Guest of Honours: Prof. Rayaz Punjabi, Vice Chancellor, University of Kashmir, Prof. Amitabh Matoo, Vice Chancellor, University of Jammu.
213.	Dec 15, 2008 Jammu	Debate	7 th VeerannaAivalli Memorial Intercollege /Departmental Debate in the opinion of the house, basic necessities of Life in India should get precedence over Chandrayaan	Chief Guest: Dr. S.S Bloeria, Advisor to His Excellency the Governor & Chairman IIPA J&K Regional Branch Presided by Prof. VarunSahni, Vice Chancellor, University of Jammu
214.	Feb 26, 2009- Jammu	Lecture	Environmental Friendly Bio Plastic as an alternative to synthetic plastic	<u>Chief Guest:</u> Smt. Sunali Kumar, IAS, Principal Secretary to Govt., Agriculture Production Department, J&K Presided by Dr. S.S Bloeria, Chairman IIPA, J&K Regional Branch Speaker: Dr. G.N Qasba, M.D J&K Agro Industries.
215.	March 16, 2009- Jammu	Panel Discussion	Global Meltdown and Indian Economy	Chairperson: Dr. HaseebDrabu Panelist : Prof. R.L Bhat, Sh. Vikrant Kuthialya.
216.	May 18, 2009- Jammu	Panel Discussion	Traffic Management in Jammu	Chief Guest: Dr. PawanKotwal, Division Commissioner Jammu, Presided by Dr. S.S Bloeria Panelist: Sh. Madam Dogra, Sh. V.N Sharma Sh. _____ DIG Traffic and SSP Traffic
217.	Oct 3, 2009- Srinagar	Debate	IIPA, J&K Regional Branch and DSW, University of Kashmir, Jointly organized IIPA Cup Inter-College Departmental Debate in the opinion of the House private coaching has become inevitable due to the present standard of education	Chief Guest: Prof. Riyaz Punjabi, Vice Chancellor, University of Kashmir Presided by Sh. J.A Khan, Economic Advisor to J&K Govt.
218.	Dec. 1- 2009 – Jammu	Panel Discussion	IIPA J&K Regional Branch	Dr. S.S Bloeria, Former Chief Secretary, J&K will chair the session

			&Institute of Peace and Conflict Studies, New Delhi Is India a Soft State?	Panelists 1. Mr. VedMarwah, Former Governor, Manipur 2. Mr. P.R Chari, Research Professor, IPCS 3. Mr. M.M Khajooria, Former DGP, J&K
219.	Dec. 15- 2009 -Jammu	Debate	IIPA J&K Regional Branch & DSW, University of Jammu - 8 th VeerannaAivali Memorial Inter-College /Departmental Debate-Topic. In the opinion of the House, Constituency Development Fund has failed to achieve Desired Results.”	<u>Chief Guest:</u> Prof. VarunSahani Vice Chancellor, University of Jammu Presided by: Dr. S.S Bloeria Chairman, IIPA J&K Regional Branch 22 teams from various colleges/ Universities Deptt. participated in the Debate
220.	Jan. 2, 2010- Jammu	AGM	AGM	
221.	March 13, 2010-Jammu	Presentation	Economics Reconstruction Agency (ERA), its Mandate, Achievements, Challenges and Lesson learnt.	<u>Chief Guest:</u> Dr. Ashok Bhan, IPS Chairman, IIPA J&K Regional Branch <u>Speaker:</u> Er. M.M Gupta, Director, Transport ERA
222.	March 20, 2010	Training Programme	MDP on Bio-Medical Waste Management	<u>Chief Guest:</u> Dr. Ashok Bhan, IPS Chairman, IIPA J&K Regional Branch <u>Speakers:</u> Dr. Alka Sharma, Dr. NeelikaArora, Dr. Anil Gupta, T.B.S, University of Jammu, Dr. Yashpal Sharma, Health Department, J&K, Ms. Neelu Sharma, Scientist C, PCB <u>Trainees:</u> 17 trainees from Govt. and private sector (Hospital/Nursing Homeetc.)
223.	April 15-17, 2010-Kashmir	Training Programme	UGC-Academic Staff College, KU, IIPA, J&K Regional Branch & Bureau of Police Research & Development, New Delhi organized Three Day Training Programme for Prison Officers on “Human Rights in Prison Management”	<u>Inaugurated by:</u> Dr. Ashok Bhan, Chairman, IIPA, J&K Regional Branch Presided by: ShriFarooq Ahmad, IPS, IGP, Kashmir Range.
224.	May 31, 2010- Jammu	Open House Discussion	Making the Regional Branch more vibrant and IIPA Bi-Annual Newsletter was also released on this occasion	<u>Chief Guest & Released by:</u> Dr. S.S Bloeria, Patron, IIPA J&K Regional Branch and Editorial Board Presided by; Dr. Ashok Bhan Chairman, IIPA J&K Regional Branch
225.	June 29,2010- Jammu	Lecture	Income Tax Law & Administration- An overview	<u>Speaker:</u> Shri G.R Sufi, Chief Commissioner of Income Tax, Amritsar. Presided by : Dr. Ashok Bhan, Chairman, IIPA J&K Regional Branch

226.	Sept 29, 2010- Jammu	Prelude conference	Reservation & Inclusive Growth	<u>Speaker:</u> Dr. Abha Chauhan, Head, Deptt. of Sociology, University of Jammu Presided by: C.M Seth, Vice Chairman, IIPA J&K Regional Branch
227.	Oct 28, 2010- Jammu	Lecture	Power Sector Reforms in J&K & Role of Electricity Regulators	<u>Speakers:</u> Shri. S. Maria Desalphine Chairman, J&K State Electricity Regularity Commission. Presided by : Dr. Ashok Bhan, Chairman, IIPA, J&K Regional Branch
228.	Nov. 26 , 2010-Jammu	Lecture	1 st Sati Sahni Memorial Lecture on Life and times of sh. Sati Sahani – some reminiscences	<u>Speaker:</u> Shri Ved Bhasin, Chairman, Kashmir Times Publications Presided by: Dr. Ashok Bhan, Chairman IIPA, J&K Regional Branch
229.	Dec 15, 2010 Jammu	Debate	9 th Veerana Aivalli Memorial Intercollege/Departmental Debate in the opinion of the House, Excessive use of technology in day by day communication is leading to loss of personal touch.	<u>Chief Guest:</u> Sh. Kuldeep Khoda, IPS, DGP, J&K Presided by: Sh. J.A Khan, Economic advisor, Govt. of J&K 25 teams from various colleges, universities, Deptt. Participated in the debate.
230.	Jan 8, 2011- Jammu	AGM/ Interaction	Annual General Body Meeting and Interaction on public private partnership	Presided by Sh. J.A Khan, Economic Advisor to Govt. of J&K <u>Speaker :</u> Sh. Chander Gulhati
231.	March 1, 2011 Jammu	Workshop	Workshop on Bio Diversity Conservation	Chaired by : Dr. Ashok Bhan, Chairman IIPA J&K Branch <u>Speakers:</u> Prof. Shashi Kant, Sh. O.P Sharma, IFS, Dr. C.M Seth.
232.	March 7, 2011	Panel Discussion	Reflection on the J&K State Budget 2011-12	Chaired by : Shri J.A Khan, Economic Advisor to the state Govt. <u>Panelist:</u> Prof. R.L Bhat, Eminent Economist Sh. Y.V Sharma President Chamber of commerce and Industries Jammu Sh. Sant Kumar, Journalist News Point.
233.	March 26, 2011	Awareness/se nsitization Programme	One day Awareness/sensitizations Progra mme on Intellectual property Right was jointly organized by Ministry of Micro, Small and Medium Enterprises, GOI, IIPA J&K Regional Branch and Ph.D Chamber of Commerce and Industries, J&K Chapter.	<u>Speakers:</u> Dr. R.K Raina Sr. Scientist Indian Institute of Integrative Medicine, CSIR, Jammu Dr. Vikas Asawat, Legal Authority and Consultant, IPR Chandigarh
234.	April 9, 2011	Seminar	Corrosion of steel Frame – Implication of Good Governance	<u>Chief Guest :</u> N.N Vohra, Governor, Jammu and Kashmir <u>Speakers:</u> Prof. Balveer Arora, Former pro Vice Chancellor, Jawaharlal Nehru University Sh. B.B Vyas, IAS, Principal Secretary to the Chief Minister, J&K

235.	Feb. 7, 2011- Jammu	Awareness Campaign	"Forest for Sustainable Livelihood"	Chief Guest : Sh. Ashwani Gupta, Regional Director, Social Forestry Guest of Honour: Dr. C.M Seth, IFS (Retd.) Chairman, WWF Members Participated: Members of IIPA, and Members of Association for Welfare of Sr. Citizen and Prominent Residents of ChanniHimmat Housing Colony
236.	Feb. 18, 2011- Jammu	Workshop	Workshop for PIOs under RTI Act	Chief Guest: Sh. G.R Sufi, State Chief Information Commissioner, Speakers: Prof. S.K Sharma, State Information Commissioner, Sh. D.C Raina, Former, Advocate General, J&K, Jammu Prof. V.K. Kapoor, Sh. Sheikh Shakeel, Prof. K.L Bhatia.
237.	May 21, 2011 Jammu	Panel Discussion	Draft Amendment in J&K State Vigilance Commission Act 2011	Chairperson: Dr. Ashok Bhan, Chairman, IIPA, J&K Regional Branch Panelists; Sh. D.C Raina, Sr. Advocate and Former Advocate General, J&K. Sh. B.L Saraf, Former Distt. and Sessions Judge, Sh. S.K Sharma, Former Prof. Deptt. of Law, University of Jammu, Jammu
238.	June 18, 2011 Jammu	Workshop	"Harassment of Women at Work Places"	Programme Coordinator: Dr. KavitaSuri, Deptt. of Life Long Learning, University of Jammu assisted by Ms. Shashi Thakur, Member IIPA Speakers: PoonamDhavan, Dr. SavitaNayak, Dr. KavitaSuri, Prof. ReetaJintendera
239.	July 19, 2011 Jammu	Workshop	Ethics in Public Administration	Course Director: Prof. InduAima, IMPA, J&K, Jammu, Assisted by Dr. Alka Sharma, T.B.S University of Jammu Speakers: Dr. Ashok Bhan, Sh. D.S Oberoi, Sheikh Sakeel, Senior Advocate, J&K High Court, Sh. D.C Raina Sr. Advocate and Former Advocate General, J&K Justice (Retd.) O.P Sharma, Sh. M.M Khajuria, Former DGP, J&K
240.	July 7, 2011- Srinagar	Debate	IIPA J&K Regional Branch in cooperation with UGC Academic Staff College, University of Kashmir organized a debate on " Domestic Violence-Emerging Issues"	Presided by Sh. A.M Watali, Speakers: Prof. Mehrajud-din Prof. S.M AfzalQadri
241.	July 16, 2011- Kashmir	Debate	IIPA J&K Regional Branch in collaboration with Deptt. of Student Welfare, University of Kashmir in the opinion of the House, Kashmiri Language is receding its influence in our homes	Chief Guest: Prof. Abdul Wahid, Vice Chancellor, Central University of Kashmir. Inaugurated by: Prof. Neelofar Khan, Dean Students Welfare, University of Kashmir.
242.	Sep. 28, 2011- Jammu	Prelude Conference	Role of Panchayat Bodies in Rural Development	Chief Guest: Dr. PawanKotwal, IAS, Divisional Commissioner, Jammu Presided by : Dr. Ashok Bhan, Chairman IIPA J&K

				Regional Branch Speaker; Sh. D.P Khajuria, Former Director Agriculture, J&K
243.	Oct.25, 2011- Jammu	Lecture	India & Afghanistan	Speaker : Dr. S.S Bloeria
244.	Nov28, 2011- Jammu	Lecture	2 nd S.P Sahni Memorial Lecture on "Cultural Resources of Jammu and Kashmir" – Mapping and Conservation	Chief Guest : Dr. S.S Bloeria, Vice Chancellor, Central University of Jammu. Guest of Honour: Sh. Farooq Ahmed Renzu, Director Information, J&K Presided by: Dr. Ashok Bhan , Chairman, IIPA, J&K Regional Branch Speaker: M. Saleem Beg, Former Director General, J&K Tourism.
245.	Dec. 15,2011- Jammu	Debate	10 th Annual VeerannaAivalli Memorial Debate on "In the opinion of the House Moral Education should be made an integral part of school curriculum"	Chief Guest: Prof. VarunSahni, Vice Chancellor, University of Jammu Presided by : Sh. KuldeepKhoda, IPS, Director General of Police, J&K. 20 teams from various University Deptt./Colleges participated in the Debate.
246.	Jan 7, 2012	33 rd AGM	33 rd Annual General Body Meeting - 2012	Presided by: Sh. J.A Khan, Economic Advisor, Govt. of J&K, 69 members attended the AGM
247.	Feb. 13, 2012 Jammu	Brain Storming Session	2 nd Brain storming session on "Towards Police Reforms in J&K"	
248.	March 16, 2012-Jammu	Interaction	"Creating and sustaining a strong bond between Citizens and Government"	Chief Guest: Jenab Omar Abdullah, Hon'ble Chief Minister, J&K State & Guest of Honour Sh. Tara Chand, Hon'ble Deputy Chief Minister, J&K State Speakers: Prof. M. D.G Koreth and Dr. KiranWadhera, Aisa Centre for Organization Research and Development, New Delhi
249.	April 30, 2012- Jammu	Lecture	Micro-Hydro Electric Projects	Chief Guest: Er. D.S.Pawar, Member, J&K StateElectricity Regulatory Commission Guest of Honour: Shri Ashok Koul Chief Engineer, PDC, Jammu Speaker: ShriP.N.Dafatri
250.	June 2, 2012 Jammu	Panel Discussion	Public Services Guarantee Act- Theory & Practice	Panelist Sh. D.C Raina, Former Advocate General Sh. B.L Saraf, Former Sessions Judge Prof. K.L Bhatia
251.	June 16, 2012 Kashmir	Workshop	Workshop for Controlling Officers/Public Information Officer under J&K RTI Act.	Chief Guest: Inaugural Session ShriG.R.Sufi, Chief Information Commissioner, J&K Presided by: ShriA.M.Watali, Vice Chairman, IIPA J&K Regional Branch Speaker: Prof MehrajUd-din, Dean, School of Legal

				Studies, Central University of Kashmir
252.	July 20, 2012- Kashmir	Brainstorming Session	Police Reforms and Draft Police Act.	
253.	August 11, 2012- Jammu	Training Programme	Disaster Preparedness with SpecialReferences to J&K	Chief Guest: Prof. Mohan Paul Singh Ishar, Vice Chancellor, University of Jammu Guest of Honour: ShriPardeep Gupta, Divisional Commissioner Jammu Presided by: Dr Ashok Bhan, Chairman IIPA J&K Regional Branch Speaker: ShriAamir Ali, OSD with Divisional Commissioner Kashmir Prof S.K.Pandita, University of Jammu Dr. G.A.Bhat, DG Fire and Emergency Services Dr. Narinder Singh, BMO Akhnoor ShriYoginderKaul, IGP Home Guards and Civil Defence Trainers: More than 80 officers nominated by the department of Health, Home Guards/Civil Defence, Fire and Emergency Services, Shri Mata Vaishno Devi Shrine Board and Civil Administration attended the training programme.
254.	September 13, 2012- Kashmir	Debate	IIPA J&K Regional Branch in collaboration with Department of Students Welfare, University of Kashmir on the topic "Civil Services provide better opportunity for youth to service the society"	Chief Guest: Prof TejPratap Singh, Vice Chancellor of SKUAST Guest of Honour: Shri M.S. PanditFormer Chairman J&K PSC 13 teams consisting of 32 students from various departments of university/colleges participated in the debate competition.
255.	September 19, 2012-Jammu	Seminar	Power Sector Reforms vis-à-vis Voluntary Load Disclosure scheme (VLDS)	Chief Guest: ShriSudhanshuPandey, IAS Principal Secretary to Government Presided by: ShriS.M.Desalphine, IAS (Retd.) Chairman J&K SERC Speakers: Er. D.S.Pawar, Member JKSERC Er. Ashwani Kumar Gupta, S.E. PDD Er. J.S.Sudan
256.	October 29, 2012- Jammu	Lecture	Accountability of Elected Representative – Manifesto to Mandate	Presided by: Shri Vijay Bakaya MLC &Former Chief Secretary, J&K Govt. Speaker: Prof. Bhupinder Singh Brar, Prof. of Political Science, University of Punjab, Chandigarh
257.	November 24, 2012-Jammu	Lecture	3 rd Sati Paul Sahni Memorial Lecture on "Media and Governance"	Chief Guest: ShriDevender Singh Rana, Political Advisor to the Hon'ble Chief Minister J&K Speaker: Shri Raj Chengappa, Editor-in-Chief, The Tribune
258.	December 15, 2012- Jammu	Debate	IIPA J&K Regional Branch in Collaboration with the	Chief Guest: Prof M.P.S. Ishar, Vice Chancellor, University of Jammu

			Department of Students Welfare, University of Jammu organized 11 th Veeranna Aivalli Memorial inter college/department Debate on the topic "in the opinion of the house "Youth bulge can be exploited for the benefit of the country"	Presided by: Shri Ashok Parsad, IPS DGP J&K 18 teams from various colleges with University of Jammu were participated in debate competition.
259.	January 5, 2013- Jammu	AGM/Lecture	34 th Annual General Meeting and Lecture on "Industrial Policy of Jammu"	Presided by: Shri J.A.Khan, IAS (Retd.) Economics Advisor to the Government of J&K Speaker: Shri Vikrant Kuthiala, Jt. Secretary IIPA J&K Regional Branch
260.	January 19, 2013- Jammu	Workshop	Urban Development and Urban Service Delivery	<u>Valedictory Session</u> Chief Guest: Shri Nawang Rigzin Jora Hon'ble Minister for Urban Development Guest of Honour: Shri Suresh Kumar, IAS Speakers: Prof K.K.Pandey, Dr. G.N.Qasba, Shri Y.Sachdeva, Shri Vinod Malhotra, Smt. Sarita Chouhan, IAS, Shri Sourav Bhagat, IAS, Capt. Murty Gupta, Participants: 75 participants of different department's i.e Municipal Corporation Srinagar and Jammu, JDA Housing Board, Urban Local Bodies and TPO.
261.	February 26, 2013- Jammu	Lecture	Understanding Crime and Changing Criminal Behaviors- The new pathways	Chief Guest: Dr. S.P.Vaid, IPS, Addl. DGP (Adm.) Presided by: Dr Ashok Bhan Chairman IIPA J&K Regional Branch Speaker: Shri Rameshwar Singh Jamwal President, Criminologists Society of J&K
262.	March 30, 2013- Jammu	Lecture	J&K State Biodiversity Board- A step towards Biodiversity Conservation	Chief Guest: Jenab Mian Altaf Ahmed Hon'ble Minister for Forest & Environment, J&K Govt. Guest of Honour: Shri Sheikh Ejaz Iqbal, IAS Commissioner & Environment Deptt. Govt. of J&K Speaker: Shri Deepak Khanna, IFS Director, State Forest Research Institute, J&K
263.	April 5-6, 2013 Jammu	Workshop	Workshop on Consumer Protection and Consumer Welfare organized by J&K IIPA J&K Regional Branch in Collaboration with Centre for Consumer Studies, IIPA, New Delhi	<u>Day One- April 5, 2013</u> <u>Inaugural Session</u> Chief Guest: Shri N.N.Vohra Hon'ble Governor of J&K Speakers: Prof Suresh Misra, Dr. Sapna Chadah, CCS IIPA New Delhi, Shri Nisar Ahmad, Executive J&K Bank Ltd., Shri D.S.Chauhan, Sr. Advocate, J&K High Court <u>Day Two April 6, 2013</u> <u>Valedictory Session</u> Chief Guest: Jenab Choudhary Mohd. Ramzan, Hon'ble Minister for CAPD

				<p>Guest of Honour: Shri Viqar Rasool, Hon'ble MOS for CAPD</p> <p>Speakers: Prof Suresh Misra, Dr. Amit Singh, Dr. Sapna Chadah, CCS IIPA New Delhi, Er. D.S.Pawar, Member J&K SERC, Shri B.L.Saraf District and Sessions Judge (Retd.)</p>
264.	May 4, 2013 Jammu	Lecture	An Economics Overview with Focus of 12 th Five Year Plan (2012-17)	<p>Chief Guest: Prof Dipankar Sen Gupta Head, Deptt. of Economics, University of Jammu</p> <p>Guest of Honour: Shri Y.V.Sharma, President, Chamber of Commerce & Industries, Jammu</p> <p>Speaker: Shri B.R.Lachotra, Director, Economics & Statistics, J&K</p>

From the Archives

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
JAMMU AND KASHMIR REGIONAL BRANCH, Srinagar
COURTESY INVITE YOU TO THE NORTH ZONE SEMINAR ON
"ANTI POVERTY PROGRAMME - ROLE OF THE CENTRE & STATES"
DATE: 23/09/2004
VENUE: JAMMU
TIME: 10:00 AM
PLACE: JAMMU
DR. JUSTICE A. S. ANAND
HON'BLE ACTING CHIEF JUSTICE, J&K HIGH COURT
WILL PRESENT ON THE VALUATION PROGRAMME
AT 10:00 P.M. AT THE SAME PLACE.



सेमिनार में जम्मू कार्यवाही की राजनीतिक अर्थव्यवस्था पर चर्चा

जम्मू में आयोजित 'अन्ति-पूवरी प्रोग्राम' के अन्तर्गत 'केंद्र और राज्यों की अर्थव्यवस्था' पर चर्चा हुई।

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION
JAMMU REGIONAL BRANCH, JAMMU
A SEMINAR ON
"JUDICIAL ACTIVISM"
WILL BE ORGANIZED ON
Saturday the 22nd of JANUARY at 10:00 AM, Jammu
DR. JUSTICE A. S. ANAND
Hon'ble Judge, Supreme Court of India, New Delhi
has kindly agreed to inaugurate the seminar.
DR. P. L. BHARGAVA
Hon'ble Chief Justice, Jammu & Kashmir High Court
will be the Guest of Honor for the Seminar. The Seminar
will be held at the Hotel Sarda for the Jammu & Kashmir
Branch of the Indian Institute of Public Administration.
The Chief Justice, Jammu & Kashmir High Court
has kindly consented to act as the
Honorary Secretary for the Seminar.
The date is hereby confirmed to attend.
P. L. BHARGAVA
Hon'ble Chief Justice, J&K High Court
Jammu



Budget has political overtones

DR. P. L. BHARGAVA
Hon'ble Chief Justice, J&K High Court
Jammu

Veerana Aivalli passes away; CM, CoS express grief

DR. P. L. BHARGAVA
Hon'ble Chief Justice, J&K High Court
Jammu



5% BLOGGER



पाक के इससे कामयाब नहीं होंगे: विलोरिया

DR. P. L. BHARGAVA
Hon'ble Chief Justice, J&K High Court
Jammu

Take war to Pakistan's territory, says Blowria



IIPA organises first Veeranna Aivalli Memorial Debate

DR. P. L. BHARGAVA
Hon'ble Chief Justice, J&K High Court
Jammu



CJ writes on constitutional provisions

DR. P. L. BHARGAVA
Hon'ble Chief Justice, J&K High Court
Jammu

वैराणा अिवली के निधन पर मुख्यमंत्री, कोस का शोक व्यक्त

DR. P. L. BHARGAVA
Hon'ble Chief Justice, J&K High Court
Jammu

अमर उजाला

DR. P. L. BHARGAVA
Hon'ble Chief Justice, J&K High Court
Jammu

लोकतंत्र कायम रहना देश की बड़ी उपलब्धि

DR. P. L. BHARGAVA
Hon'ble Chief Justice, J&K High Court
Jammu



चर्चियों को जोड़ने से हल होगी पानी की समस्या

DR. P. L. BHARGAVA
Hon'ble Chief Justice, J&K High Court
Jammu



स्वतंत्र व निष्पक्ष चुनाव से जेएडके ने इतिहास रचा : जैन

DR. P. L. BHARGAVA
Hon'ble Chief Justice, J&K High Court
Jammu

IIPA elects new office bearers

DR. P. L. BHARGAVA
Hon'ble Chief Justice, J&K High Court
Jammu

जद-चिन्नाद प्रतिपोगिता में मनीषा अन्वलि

DR. P. L. BHARGAVA
Hon'ble Chief Justice, J&K High Court
Jammu

Seminar on judicial activism inaugurated

DR. P. L. BHARGAVA
Hon'ble Chief Justice, J&K High Court
Jammu



स्वतंत्र व निष्पक्ष चुनाव से जेएडके ने इतिहास रचा : जैन

DR. P. L. BHARGAVA
Hon'ble Chief Justice, J&K High Court
Jammu



Multi seeks compensation for Indus Water Treaty losses

DR. P. L. BHARGAVA
Hon'ble Chief Justice, J&K High Court
Jammu

अमर उजाला

DR. P. L. BHARGAVA
Hon'ble Chief Justice, J&K High Court
Jammu

Farooq for well-thought strategy to deal with Pak

DR. P. L. BHARGAVA
Hon'ble Chief Justice, J&K High Court
Jammu

Median Political system is interplay of inherent contradict

DR. P. L. BHARGAVA
Hon'ble Chief Justice, J&K High Court
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Indian Institute of Public Administration
Jammu Regional Branch
Jammu

DR. P. L. BHARGAVA
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DR. P. L. BHARGAVA
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IIPA, J&K REGIONAL BRANCH

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