



INDIAN INSTITUTE OF PUBLIC ADMINISTRATION J&K REGIONAL BRANCH



Newsletter

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39TH ANNUAL GENERAL MEETING

The 39th Annual General Meeting of Indian Institute of Public Administration, J&K Regional Branch was held on January 6, 2018. During the AGM, the new office bearers for the period 2018 – 2020 were also elected and the Executive Committee was also nominated. The AGM was attended by 62 members of the branch. Dr Ashok Bhan, IPS (Retd.) will be the Patron and Shri B.R.Sharma, IAS was re-elected as Chairman of the IIPA, JK Regional Branch for the period 2018-20



Hony Secretary presenting the Annual Report

Dr S.S.Bloeria, IAS (Retd.) former Patron and Chairman of IIPA, JK Regional Branch in his address emphasized

- The activities at the branch should focus around building the capacity for good governance.
- The branch should emerge as a centre for excellence in public administration and management through research.
- The branch should offer honorary membership.

Dr. Ashok Bhan, IPS (Retd.), Patron of the branch in his address emphasized

- The members should undertake research projects through the branch which are of relevance to the public administration and governance of the state.
- Training programmes focusing on building competencies to bring about systematic changes in

the governance paradigm should be organized for the serving government officers frequently.



Book Presentation by Sh. A. M. Watali

The annual report was presented by Er J.B.S.Johar, Hony Secretary and the report on the annual accounts was presented by Vikrant Kuthiala, Hony Treasurer. Er. V N Sharma was the presiding officer during the conduct of the elections. Prof Alka Sharma, Director (Seminars) conducted the proceedings. Dr Anil Gupta presented the formal vote of thanks.

The office bearers elected for the period 2018 – 20 were Dr C.M.Seth, Vice Chairman (Jammu), A.M.Watali, IPS (Retd.) Vice Chairman (Kashmir), Dr Pawan Kotwal, IAS Vice Chairman (Central), Er JBS Johar as Hony Secretary, Dr Anil Gupta Joint Secretary (Jammu), G.M.Andrabi Joint Secretary (Kashmir), Vikrant Kuthiala as Hony Treasurer, Prof Alka Sharma as Director Seminars, Prof S.M.Afzal Qadiri, Joint Director Seminars (Kashmir) and Dr Komal Nagar as Joint Director Seminars (Jammu).

The 15 member Executive Committee for 2018 – 20 will include Rajeshwar Singh, KPS; Er. M M Gupta; Chander Gulhati; Farooq Ahmad, IPS (Retd); K B Jandial, IAS (Retd); Prof Mehraj-u-din; Prof Shabir Ahmad Bhat; Vinod Malhotra, Dr. G N Qasba; Randheer Singh, KPS; Er. S K Gupta; Sameer Rekhi, T P Singh, Er. V N Sharma, Col (Retd) Karan Singh.

The AGM was preceded by a presentation by Shri A.M.Watali, IPS (Retd.) Vice Chairman, IIPA J&K

Regional Branch on his recently released book "KASHMIR INTIFADA". He also presented a book for IIPA J&K Regional Branch Veeranna Aivalli Library.

16TH ANNUAL VEERANNA AIVALLI MEMORIAL DEBATE COMPETITION

IIPA, J&K Regional Branch in collaboration with Department of Students Welfare, University of Jammu organized the 16th Annual Veeranna Aivalli Memorial Debate Competition on the topic "In the opinion of the house, GDP slide due to demonetization and GST implementation is a pain for gain" on November 23, 2017. A total of 16 teams from various affiliated colleges and University teaching departments participated in the competition. The programme was attended by members of J&K Police, University and College teachers, members of IIPA and civil society. Mrs. Swarna Aivalli and Sh. Girish Aivalli with his family were the special guests on the occasion.



In Picture: Smt. Veeranna Aivalli; Dr. Ashok Bhan; Prof R D Sharma, Dr. S P Vaid, Dr. J B S Johar

Winners

- Team Trophy : Department of Political Science, University of Jammu represented by Harneet Singh and Harleen Kour.
- First prize : Zirgham Hamid, The Law School, University of Jammu;
- Second Prize : Harneet Singh, Dept of Political Science, University of Jammu
- Third Prize : Rishika from GCW, Parade.

The consolation prizes were won by Visha Dogra, Govt MAM College, Harleen Kour from Political Science Dept. and Pallavi Gupta, from TBS, University of Jammu.

Dr S P Vaid, IPS, Director General of Police, J&K was the chief guest at the prize distribution function. Speaking on the occasion, he said

- that the initiatives like demonetization and GST are bold moves especially for a country like India.

- For effective implementation of such policies, structural changes with creation of support infrastructure are required.

While paying rich tributes to Sh. Veeranna Aivalli, he announced that J&K Police will feel proud to formally associate with this event in future.



Release of IIPA Newsletter

Prof. R D Sharma, Vice-Chancellor, University of Jammu was the Guest of Honour of the function. In his address, he critically looked into the various dimensions of both the policy measures and emphasized that the impact of such measures on common man should be empirically investigated before commenting on its effectiveness. While appreciating the role of academia in policy making, he extended full support and cooperation to IIPA for future events.

In his presidential remarks, Dr Ashok Bhan Former Director General of Police and Patron, IIPA, J&K Regional branch said that the both the policy measures are well intentioned reforms and the real benefits will accrue in the future.

Prof. Satnam Kaur, Dean Students' Welfare, University of Jammu emphasized on the need for the youth to participate in productive engagement of students in such activities to channelize their energies in the right direction. Prof Alka Sharma, Director, Seminars, IIPA J&K Regional Branch paid rich tributes to Sh. Veeranna Aivalli and threw light on the life and contributions of the stalwart.

The adjudicators for the debate competition were, Prof. Indu Kilam, Prof Indira Rathore and Dr. P K. Nanda while Anil Gupta, Joint Secretary, IIPA formally welcomed the audience earlier during the day. Dr. J B S Johar Hon'y Secretary presented the formal vote of thanks. The rapporteurs of the event were Puneet Kaur and Sunakshi Sharma. The debate was anchored by Shivam Mahajan and Archana Talwar and supported by Arti.

LECTURE ON INDO-PAK RELATIONS

Indian Institute of Public Administration (IIPA), JK Regional Branch in collaboration with Department of National Security Studies, Central University of Jammu organized a



L to R : Ex. J B S Johar, Dr. Ashok Bhan, Prof. Ashok Aima, Sh. TCA Raghavan, Sh. Rahul Jalali

special lecture on “Indo-Pak Relations: The Way Forward” by Ambassador TCA Raghavan, former Indian High Commissioner to Pakistan on February 27, 2018.

Ambassador Raghavan traced various phases of Indo-Pak relations since inception of Pakistan and highlighted how internal situation in Pakistan and developments around the world had affected the relations between the two neighbours since 1947. According to him,



View of Audience

- Pakistan's internal crisis after weakening and disposition of Gen Musharraf as hugely responsible for the deterioration of bilateral relations after 2007.
- Pakistan has caused great harm to itself by promoting terrorism. There is crisis of internal stability and no institution is immune from erosion of authority.
- India is developing economically and policy to deal with Pakistan has been consistent irrespective of which political party is at the helm in New Delhi. The variation in packaging of the policy need not be seen as any significant shift.
- India should use its strengths of diversity, economic power and cultural power to meet the

challenge posed by Pakistan. The risk of failure should not deter us from making efforts to improve bilateral relations.

Sh. Rahul Jalali, Chairman, Confederation of Press Clubs in India moderated a very lively discussion ranging from dealing with Pakistan, inflicting costs, mitigating sufferings of the people in Jammu and Kashmir by improving bilateral relations to apprehensions of strengthening China-Pakistan relations.

Prof Ashok Aima, Vice-Chancellor, Central University of Jammu, in his Presidential remarks argued that dividends of peace far outweigh the costs of violence. He urged the Higher Educational institutions to play a more active role and the civil society to become an arbitrator of building confidence measures.

Earlier Dr. Ashok Bhan, Former DG Police and Patron of IIPA, J&K Branch welcomed the guest speaker and introduced the guest speaker and the subject. He recalled the relatively peaceful period of Indo-Pak relations during 2003-2007 and wondered whether this can be recreated.

5TH SHRI RAM SAHAI MEMORIAL LECTURE ON “EFFECTIVENESS OF GST”

IIPA, J&K Regional Branch organized the 5th Shri Ram Sahai Memorial Lecture on “Effectiveness of GST” in memory of Late Shri Ram Sahai, one of the founding members of the Regional Branch on March 28, 2018. Jeneb Khurshid Ahmed Ganai, Chief Information Commissioner J&K was the Chief Guest of the function. Shri Parveen Kashyap, Director, Grant Thornton India LLP and Shri Adarsh Gupta, Grant Thornton India LLP jointly delivered the memorial lecture.

In their detailed presentation they highlighted the genesis and effectiveness of GST. They also said

- GST has been able to bring uniformity in the taxation structure in the country.
- Recent updates including E-Way bill, reverse charge mechanism, increased transparency
- There is a need to eliminate the technical glitches, integrate the IT system and rationalize the tax structures in the long run
- J&K still lacks in terms of GST compliance as only 65% of the business in filing the returns.

Sh. Gyan Sarvar, IRS, Commissioner CGST and Central Excise Commissionerate, J&K in his address said

- GST is a big reform measure and in a complex and diverse economy like India, the system shall soon

stabilize and it is premature to draw conclusions.

- It is important to contrast the difference between efficiency and effectiveness of the GST system.
- Though at the initial phase, the compliance cost for the business is high, it is expected to come down with the overall system getting mature.



L to R : Sh. Vikrant Kuthiala, Ex. J B S Johar, Jenab Khurshid Ahmed Ganai, Dr. Ashok Bhan, Sh. Dyan Sarvar, Sh. Parveen Kashyap, Sh. Rahul Sahai

Jenab Khurshid Ahmed Ganai, Chief Information Commissioner, in his address remembered the contribution of Sh. Ram Sahai to business society in the state of Jammu & Kashmir. He said that

- GST is a big change for the society and appropriate measures at the policy level should be ensured so that the business is enabled to adhere to the new changes.
- The knowledge of technology among the masses in J&K should be promoted, so that the conformation to new changes in the governance systems is embraced by the society.

Dr Ashok Bhan, Patron, IIPA, J&K Branch in his presidential remarks while paying homage to Sh. Ram Sahai said that he bought together the voice of common man and systemic changes. He looked into the effectiveness of GST from the consumer perspective and raised the concern whether the benefits of GST are reaching the end consumers. He said that periodic review is essential to ensure that the real benefits of GST reach all the stakeholders.

Shri Rahul Sahai, Chairman, Sahai Group of Companies in his concluding remarks raised the concern of the business of Jammu & Kashmir and urged upon the policy makers and implementers to address the concerns of the local stakeholders.

Ex. J B S Johar, Hon'y Secretary, IIPA paid rich tributes to Sh. Ram Sahai. Sh. Vikrant Kuthiala, Hon'y Treasures, IIPA J&K Regional Branch formally introduced the speakers. Prof Alka Sharma, Director (Seminars), IIPA conducted the proceedings of the function.

8TH SAT PAUL SAHNI MEMORIAL LECTURE

IIPA, J&K Regional Branch organized the 8th Sat Paul Sahni Memorial Lecture on "Challenges before Indian Media Today" on January 20, 2018.

Dr. S. S. Bloeria, IAS (Retd.) Former Chief Secretary, J&K was the Chief Guest on this occasion, Dr Bloeria talked about his long association with Sh. Sati Sahni. While talking about Satiji's personality, he said that his qualities of punctuality, honesty and perfectionism have rubbed off on all those that he came in touch with.

K.G. Suresh Director General, Indian Institute of Mass Communication (IIMC), in his presentation reflected on three biggest challenges while discussing the role of the fourth estate:

- The first challenge is that we no more remember the icons and also that we don't have role models and idols.
- The second challenge according to him is the insurgence of technology and the tremendous growth of regional media in India. As the profile of Indian viewers is changing, so the media needs to reinvent itself.
- The third challenge, he said is the decreasing space for neutrality in media and emphatically pointed out that the media needs to be pro-people.



L to R : Sh K B Jandial, Dr. Ashok Bhan, Dr. S S Bloeria, Sh. K G Suresh, Sh. Vikrant Kuthiala

Dr. Ashok Bhan IPS (Retd.), Former Director General of Police, J&K was the Guest of Honour on this occasion. Dr. Bhan said that politicizing of media has made the fourth pillar of democracy weak. He added that although it is disturbing that media is now becoming paid, leaving no space for neutrality, there is still hope.

K. B. Jandial, IAS (Retd) Former Member J&K PSC while paying rich tributes to Late Shri Sat Paul Sahni fondly

remembered his relationship with him and said that he was a the soul of Jammu's social life. He said that Sh. Sahni, a multi-faceted personality forayed in several streams but his true love was for journalism, particularly photo journalism. He said that Sh. Sahni had an eye for detail and always followed ethical journalism.

The lecture was attended by eminent citizens of state including members of IIPA, media fraternity, Faculty and Students of Central University of Jammu and IIMC Regional Centre, Jammu and civil society.



View of Audience

TRAINING PROGRAMME ON "MANAGEMENT COMPETENCIES"

A one-day training programme on "Management Competencies" was organized by IIPA, J&K Regional Branch, Jammu on April 21, 2018. The programme was attended by 69 officers from various state government departments including J&K Police, Forest Dept., Information & Public Relations, Traffic Police, Industries & Commerce, Irrigation & Flood Control, School Education, Rural Development Dept., CID, CAPD, Tourism, Commercial Taxes, Hospitality & Protocol, PWD, MED, Stores Procurement, Relief Organization, Social Welfare.

Shri Hemant Kumar Sharma, IAS, Divisional Commissioner, Jammu was the chief guest during the Inaugural function. He emphasized on the need of building management competencies in the ever changing complex environment where the expectations of citizens are changing.

Dr. Ashok Bhan, DGP (Retd.) and Patron, IIPA, J&K Regional Branch spoke on "Citizen Centric Governance" where he emphasized that citizen should be a centre of the overall service delivery process and all the pillars of democracy should serve the interest of them. He further recommended that officers should focus preventive vigilance and adopt practices that are in the interest of the public.

Earlier, while introducing the theme of the training programme Prof Alka Sharma, Director, The Business



*L to R : Ex. J B S Johar, Sh. Hemant Kumar Sharma,
Dr. C M Suthi, Prof Alka Sharma*

School, University of Jammu spoke about the "Black Box Thinking" approach emphasizing the symbiotic relationship between success and failure for building effectiveness. Dr. Neelika Arora, Assistant Professor, Department of HRM & OB, Central University of Jammu spoke on the need and relevance of "Effective Interpersonal Communication" at workplace. She deliberated on the effects of having a good communication skills and suggested measures to improve it. Dr. Komal Nagar, Assistant Professor, The Business School in her session on "Lateral Thinking" highlighted the need and significance of re-adopting the old ways of storing information such that our reliability on technology is reduced. Dr. Anil Gupta, Assistant Professor, SHTM, University of Jammu delivered a talk on "Service Orientation" and emphasized the need for building various competencies in building this orientation among public servants.

During the closing session the participants also shared their feedback of the training programme. Ex. J.B.S.Johar Hony Secretary presented the formal vote of thanks.

PANEL DISCUSSION ON "VIOLENCE AGAINST HEALTH CARE PROFESSIONALS IN J&K"

IIPA, J&K Regional Branch in association with Academy of Hospital Administration, Regional Chapter Jammu organized a Panel Discussion on "Violence Against Health Care Professionals in J&K" on March 17, 2018. Dr Pawan Kotwal, IAS, Principal Secretary to Govt, Health & Medical Education Department, J&K was the Chief Guest on the occasion. In his address he said,

- There is a need for the enactment of appropriate legislation in the state of I&K to prevent the medical fraternity from violence and protect the assets from vandalism.
- There is need to strengthen the peripheral

healthcare system which can help in eliminating the huge disparity between demand and supply at the medical college.

- There is need for adequate staffing and training of all the medical professionals so that they can cope up with such exigencies.



L to R : Dr. J.B. & Jais, Dr. Pawan Kataria, Dr. V.P. Gupta, Dr. Abdul Rashid

Dr Shakti K. Gupta, Medical Superintendent, R.P. Centre AIIMS, Delhi moderated the panel discussion. While narrating recent incidents of violence at national level public and private sector hospitals, he raised interesting questions identifying the reasons for violence, role of government and other stakeholders and the way forward. The panelists included Dr. H. L. Goswamy, Prof. & Rtd. Principal GMC Jammu & Ex- J&K PSC Member; Mr. K. B. Jandial; IAS, Rtd. Secretary Health & Ex- J&K PSC Member; Mr Amin Anjum; IPS (Rtd. IGP); Mr Shakti Gupta, Rtd. District Judge; Mr Pardeep Dutta, Sr. Correspondent, Times Now; Dr. S.K. Bali, Prof. & Head Department of Nephrology, GMC Jammu. The panelists presented the following views:

- The doctor-patient relationship is witnessing a transformation on account of changing moral values in the society in general.
- Due to corporatization and commercialization of hospitals, there is a change of perception among the citizens and that there are exaggerated expectations from the doctors. They agreed upon on the fact that there is need to have an appropriate legislation in place, as is available in other states, which can provide a sense of security among the doctors.
- Further to strengthen the doctor-patient relationship there is a strong need for behavioural and communication training among the medical fraternity which can further enhance patient satisfaction.

Dr V.P. Gupta, MHA, Ex-Health Secretary and Patron AHA,

Regional Chapter, Jammu in his welcome address stressed on the need for congenial and safe environment for the doctors. Dr Yashpal Sharma, MHA, Registrar Academics, GMC Jammu and Executive Director, AHA, Regional Chapter Jammu in his introductory remarks identified the various causes of violence including poor image of doctors, meager health budget, vulnerability of nursing homes, lack of faith in the judicial process, low health literacy, poor communication, lack of security and increasing cost of healthcare. He stressed upon the need of coordinated effort of all stakeholders to ensure safe working environment for the doctors who give their best despite of inadequate resources and adverse circumstances.

SEMINAR ON 'FIRE SAFETY IN HOSPITALS'

A seminar on 'Fire Safety in Hospitals' was organised by Academy of Hospital Administration, Regional Chapter, Jammu in association with Indian Institute of Public Administration, J&K Regional Branch, Jammu and 'Energy & Fire Technology' India Private Limited on February 12, 2018 in the Seminar Hall of the IIPA, Jammu.

The Seminar was attended by HoDs of Health and Medical Education Department, Medical Superintendents and other Senior Officers of the Government Hospitals of Jammu division, CBOs of Private Nursing Homes, life Members of AHA-Jammu, IIPA Jammu and other Senior functionaries of the Government Departments.

Dr. Abdul Rashid, Secretary to Government, Information Dept and Science and Technology and Labour Commissioner was the Chief Guest during the function who while speaking on the occasion laid stress on the 'Fire Safety in the Hospitals' in Government as well as the Private Sector and appealed to all concerned to have well documented fire manuals in their institutions, which should have all the Standard Operating Procedures (SOPs) for early detection of fire, its containment and training of the



L to R : Dr. Gurjeet Singh, Dr. J.B. & Jais, Dr. Abdul Rashid, Dr. C. M. Seth, Dr. Yashpal Sharma

staff, so that the hazards of fire are minimised in the Hospitals and the staff is well trained for evacuation of the patients and their attendants during such incidents.

Dr. Yashpal Sharma, Registrar Academics, Government Medical College, Jammu delivered his key note address during the symposium highlighting various aspects of the Fire Safety in the Hospital.

Earlier Er J.B.S. Johar, Hony Secretary IIPA J&K Regional Branch formally welcomed the august gathering. The function was organised under the guidance of Dr Dr C.M.Seth.

Dr. Jasbir Singh, Ex-Director, Health Services Jammu delivered a vote of thanks to the Chief Guest, Dignitaries, Participants. Dr Gaurav Vaid conducted the all proceedings of the event.

69TH REPUBLIC DAY CELEBRATED AT IIPA

To mark the 69th Republic day, Indian Institute of Public Administration J&K Regional Branch organized flag hoisting ceremony along with Sahyog India, School of Special Students at its premises. Flag hoisting was done by Dr C.M. Seth, IFS (Retd.), vice chairman, IIPA J&K Regional Branch along with special children of Sahyog India. The flag hoisting was followed by singing of the National Anthem as a token of respect to the tricolor. The entire programme was organized under the guidance of Er J.B.S. Johar, Hony. Secretary IIPA J&K Regional Branch. Ashwani Jotra founder Sahyog India, Dr Anil Gupta, Joint Secretary, Prof Alka Sharma, Farooq Ahmed, IPS (Retd.),



In picture : Members of IIPA, JK Branch and staff & students of Sahyog India.

Er S.K.Gupta, Dr D.R.Kapoor, G.R.Bhagat, IAS (Retd), Dr Yashpal Sharma, Sudershan, Chander Gulhati, T.P. Singh, Col (Retd.) Karan Singh, Jatin Chanjotra, Deepak Gupta, Preeti Kashyap (Sub Editor Jammu Voice) were also present at the occasion. Sweets and refreshment were distributed among the special children of Sahyog India.

WORKSHOP ON "LEARNING THE CRAFT OF WRITING"

Two days workshop on "Learning the Craft of Writing" organized jointly by IIPA J&K Kashmir and Central University of Kashmir on November 20-21, 2017 Central University of Kashmir which was attended by over 50 students of various colleges and Universities.

Vice-Chancellor, CUK, Prof Mehraj-ud-Din Mir, Joint Director Seminars, IIPA (J&K Chapter) Prof S M Afzal Qadri, and Director Research and Development, Prof. Abdul Gani were present.



Speakers sharing their views

The seminar on its first day was also attended by columnists Ajaz-ul-Haque and Dr Ajaz A Baba, Coordinators Department of English and Convergent Journalism, Dr. Ihsan ur Rahim Malik and Dr. Asif Khan, Deans of Schools, Heads and Coordinators of Departments and students were also present.

Prof. Mehraj-ud-Din Mir said the art of writing as well as communicating is very important and essential in every field and asked the students to pose questions to the experts in order to gain more knowledge about writing skills from the workshop.

Prof. S M Afzal Qadri said the job of "our institution is to provide the platform to the students to discuss the prevailing issues in the society and in this connection, this workshop on learning the craft of writing has been organized."

In the Valedictory session the welcome address was delivered by Prof S M Afzal Qadri and presidential address by Prof. Mehraj-ud-Din VC Central University of Kashmir, Senior Member IIPA G J Nahvi IAS Retd also briefly addressed the concluding session. The Workshop concluded with valedictory remarks by A M Watali Vice Chairman IIPA Kashmir and vote of thanks was proposed by Prof Rashid Maqbool of Central University of Kashmir.

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